Form PTO-1594

U.S. DEPARTMENT OF COMMERCE

ŀ	(Rev. 03/01) OMB No. 0651-0027 (exp. 5/31/2002)	10208	2686	U.S. Pate	ent and Tradema	rk Office	
	Tab settings	▼ ▼	▼	▼	▼	▼	
	To the Honorable Commissioner of Pa	tents and Trademarks: I	Please record the attac	hed original documents	or copy thereof.		
	KALSTON FORTHA COMPANT	$f - 29 - \partial 2$ Association	Name: <u>NESTL</u> Internal Sta Address: <u>Int</u>	ess of receiving party E PURINA PETC cy Brankovic ellectual Pro Checkerboard	CARÉ COMPA		
	General Partnership  Corporation-State  Other	imited Partnership	City: <u>St. Lou</u> ☐ Individual(s)	is State: MO	Zip: <u>63</u>		
}	Additional name(s) of conveying party(ies) att	s) of conveying party(ies) attached? 📮 Yes 🍱 No		nership			
	_	Merger		nership State Missouri			
		Change of Name	Other If assignee is not don	niciled in the United States	s, a domestic		
	Execution Date: <u>December 12</u> ,	2001	(Designations must b	e a separate document fro address( es) attached?	m assignment)		
	4. Application number(s) of registration number(s).  A. Trademark Application No.(s)  APR 2 9 2002  Additional number(s) at		B. Trademark R	1,921,106			
	5. Name and address of party to whom co concerning document should be mailed:		6. Total number of egistrations invo	applications and olved:		1	
	Name: Stacy Brankovtc Internal Address: Intellectual Dept 9T NESTLE PURINA PETCARE COMP	Property	Enclosed	d to be charged to de			
	Street Address: Checkerboard S		8. Deposit account	t number:			
5/08/2002	TBIAZ1 00000088 180130 1921106		180130				
01 FC:481	40.00 CH  City: St. Louis State: MO Zip: 63164			opy of this page if payir	ng by deposit acc	count)	
	9. Statement and signature. To the best of my knowledge and belief, the foregoing information is true and correct and any attached copy is a true copy of the original document.  And 17 200						
	Bonnie S. Sparks, Attorio	tal number of pages including co	Signature over sheet, attachments, and d	locument: 73	Date		
	Mail documents to be recorded with required cover sheet information to:						

Mail documents to be recorded with required cover sneet information to:

Commissioner of Patent & Trademarks, Box Assignments

Washington, D.C. 20231

Class mail, postage prepaid, in an envelope addressed as indicated above on

Stacy Brankovic

Stacy Brankovic TRADEMARK

**REEL: 002501 FRAME: 0396** 

STATE OF MISSOURI



## Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF CORPORATE RECORDS

NESTLE PURINA PETCARE COMPANY

I, MATT BLUNT, Secretary of State of the State of Missouri and Keeper of the Great Seal thereof, do hereby certify that the annexed pages contain a full, true and complete copy of those certain original documents on file and of record in this office for which certification has been requested.

I have set my IN TESTIMONY WHEREOF, hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 14th day of JANUARY, 2002.









# Matt Blunt Secretary of State

CORPORATION DIVISION

CORRECTED

CERTIFICATE OF MERGER
MISSOURI CORPORATION SURVIVING

WHEREAS, Articles of Merger of the following corporations:

NEWCO MERGER COMPANY (#00491844)

INTO:

RALSTON PURINA COMPANY (#00007498)

Organized and Existing Under Law of MISSOURI have been received, found to conform to law, and filed.

NOW, THEREFORE, I, MATT BLUNT, Secretary of State of Missouri, issue this Certificate of Merger, certifying that the merger of the aforenamed corporation is effected, with

RALSTON PURINA COMPANY (#00007498)

as the surviving corporation.

NAME SUBSEQUENTLY CHANGED TO: NESTLE PURINA PETCARE COMPANY

IN TESTIMONY WHEREOF, I HAVE SET MY HAND AND IMPRINTED THE GREAT SEAL OF THE STATE OF MISSOURI, ON THIS, THE 12<sup>TR</sup> day of DECEMBER, 2001

Secretary of State

\$30.00



SOS #30 (1:01)

STATE OF MISSOURI



# Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF MERGER
MISSOURI CORPORATION SURVIVING

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Secretary of State

\$30.00



SOS #30 (1-01)

P.O. Box 3666

Jefferson City, MO. 65105-3080

### STATE OF MISSOURI Department of Revenue

Telephone: (573) 751-6547
Fax: (573) 751-9409
E-mail: franchisetax@mail.dor.state.mo.us

DATE: December 11, 2001

CORPORATION NUMBER: 00491844

CORPORATION NAME: NEWCO MERGER COMPANY

Dear Corporation,

In response to your request for a franchise tax clearance, please be advised that the corporation indicated above has no delinquencies at this time with respect to the filing of all required franchise tax reports and payments of all required franchise taxes, penalties and interest.

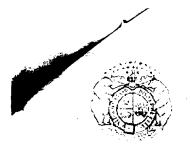
Also, please be advised that this letter is null and void thirty (30) days from the date of this letter.

If you should have any questions, please contact the Division of Taxation & Collection, P.O. Box 3666, Jefferson City, MO. 65105-3666.

Sincerely,

Department of Revenue Franchise Tax Division

TOTAL P.02



Corp. #51 (11/00)

## State of Missouri Matt Blunt, Secretary of State

Corporation Division P.O. Box 778, Jefferson City, MO 65102

James C. Kirkpatrick State for majo Center 600 W. Main Street, Rm 322, Jefferson City, MO 65101

DEC 1 2 2001

Articles of Merger (Submit in duplicate with filing fee of \$30)

1 nat	New	co Merger Company	of	Missouri (Parent State)	
	(N	ame of Corporation)			
	(N	ame of Corporation)	of	(Parent State)	
•					
and	Rais (N	ame of Corporation)	of	Missouri (Parent State)	
is the surviving	ged and that the corporation.	above named	Ralston Purina Company (Name of Corporation)		
members of suc	ch boards approverger thereafter v	ed the Plan of Merger set forth	h in these Articles.	ion adopted by a majority vote on the folloon and the folloon and the folloon and the folloon are the folloon and the folloon and the folloon are the folloon are the folloon are the folloon are the following ar	
Corporatio	<u>n</u> <u>Nı</u>	umber of Shares Outstanding	Number voting for plan	Number voting against plan	
Ralston Puri	na Company	309,687,263	231,165,553	5,087,273	
Newco Mere	er Company	1,000	1,000	0	
			· · · · · · · · · · · · · · · · · · ·		
corporation agr merger the am dissenting shar Secretary of St Missouri corpo	rees that it will p bunt, if any, to we cholders. It also ate as its agent to pration arising in	romptly pay to the dissenting shich they shall be entitled und agrees that it may be served to accept service of process in a state of the server to the inventor of the server to the server	shareholders of any Missouler provisions of Missouri lawith process in this state, an any proceeding based upone of the certificate of merger anch Missouri corporation a	ry other than Missouri, the survivir Corporation which is a party to the with respect to the rights of dirrevocably appoints the Misson any cause of action against any and in any proceeding for the gainst the surviving corporation.	
corporation agr merger the ame dissenting shar Secretary of St Missouri corpo	rees that it will p bunt, if any, to we cholders. It also ate as its agent to pration arising in	romptly pay to the dissenting shich they shall be entitled und agrees that it may be served to accept service of process in a this state prior to the issuance issenting shareholder of any same	shareholders of any Missouler provisions of Missouri lawith process in this state, an any proceeding based upone of the certificate of merger such Missouri corporation and shall be mailed is:	in Corporation which is a party of the with respect to the rights of d irrevocably appoints the Misso any cause of action against any s	
corporation ag merger the ame dissenting shar Secretary of St Missouri corpo enforcement of address to white PLAN OF ME	rees that it will pount, if any, to we holders. It also ate as its agent to oration arising in f the rights of a dech the service of	romptly pay to the dissenting shich they shall be entitled und agrees that it may be served to accept service of process in a this state prior to the issuance issenting shareholder of any sprocess in any such proceeding	shareholders of any Missouler provisions of Missouri lawith process in this state, an any proceeding based upon of the certificate of merger such Missouri corporation and shall be mailed is:	to Corporation which is a party of the with respect to the rights of dirrevocably appoints the Misson and cause of action against any search and in any proceeding for the gainst the surviving corporation.	

Ralston Purina Company the above named corporations are auth may be needed to effectuate a full and	the survivor. The officers and board of directors of norized to execute all deeds, assignments, and documents of every nature which complete transfer of ownership.		
3. The officers of Ralston Purina Company shall continue in office until their successors are duly elected and qualified under the provisions of the			
shall continue in office until their succesurviving corporation.			
(SEE RIDER A	REGARDING BOARD OF DIRECTORS)		
The outstanding shares of	Newco Merger Company		
shall be exchanged for shares ofon the following basis:	the Surviving Corporation		
The outstanding shares of Newco Merger Company shall be exchanged for shares of the surviving corporation on the following basis: Each issued Share of capital stock of Newco Merger Company shall be converted into the right to receive one fully paid and non-assessable share of common stock, par value \$1.00 per share, of the surviving corporation.			
The outstanding shares of Ralston Purina Company			
shall be exchanged for cash on the basis of \$33.50 per share, with	out interest.		
The articles of Incorporation of the su	rvivor are amended as follows:		
Amended to	read in the form of Exhibit A, attached.		
porations as of the day and year hereafte	er acknowledged.		
CORPORATE SEAL	Ralston Purina Company		
	Name of Corporation		
	By Procident or Vice-President + Chief Fin		
/	James R. Elsesser 12/09/01 Officer +1		
Carry or Assistant Sceretary  La E. Hamilton	Printed Name Date		
etary	Newco Merger Company		
OCORPORATE SEAL (NONE)	Name of Corporation		
	By—PRESIDENT President or Vice President		
and Carolle	Steve Nerud 12-06-01 Printed Name Date		
cretary or Assistant/Secretary	•		
	may be needed to effectuate a full and The officers of		

State of California		
State of California  County of LUS Angeles  I, LAURA M. BATT	} ss	
1, LAURA M. BATT	AGUA	, a Notary Public,
do hereby certify that on	R 6, 2001	personally appeared before me
STENO NERUD		who being by me first duly sworn, declared
that heleRe Tis the PRESIDENT		
of NEWCO HERBER CO	MAPANY	
that he/she signed the foregoing documents as	PRESIDENT	of the corporation, and
that the statements therein contained are true.		
(Notarial Seal or Stamp)	fac	Whotay Public S
	My commission	7/2/2005
LAURA M. BATTAGLIA	My County of C	commission LOS ANGELES
Commission # 1311969 Notary Public - California Los Angeles Courty My Comm. Expires Jul 2, 2005	, σσσ, στ	

State of Missour.  County of St. Louis	
1, Maureen L. Elbert	, a Notary Public,
do hereby certify that on December 7, 20	personally appeared before me
James R. Elsesser	who being by me first duly sworn, declared
that he/she is the Vice-President + Chief	Financial Officer + Treasurer
or Ralston Purina Company	
that he/she signed the foregoing documents as Vice-Pres	deat + Chief Financial of the corporation, and + Treasurer
(Notarial Seal or Stamp)	Maurier L. Elbert Notary Public
	My commission expires 5/28/02
MAUREEN L. ELBER'T Notary Public - Notary Seal STATE OF MISSOURI St. Louis County	My County of Commission 57. Louis

The directors of Newco Merger Company immediately prior to the Effective Time of the merger shall be the directors of the Surviving Corporation, until the earlier of their resignation or removal or until their respective successors are duly elected and qualified, as the case may be.

The Names and addresses of the Directors of the Surviving Corporation are:

	<u>Name</u>	Address
l.	Carlos Represas	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
2.	Joe Weller	c/o Nestlé USA, Inc. 800 North Brand Blvd Glendale, CA 91203
3.	Wolfgang Reichenberger	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
4.	W. Patrick McGinnis	c/o Nestlé Purina PetCare Company Checkerboard Square St. Louis, MO 63164
5.	John Harris	c/o Nestlé USA, Inc. 800 North Brand Blvd. Glendale, CA 91203
6.	Denis Aba	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
7.	Kevin Berryman	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland

ARTICLES OF INCORPORATION RALSTON PURINA COMPANY AMENDED IN ITS ENTIRETY

<u>ARTICLE I</u>

The name of the corporation is Nestlé Purina PetCare Company (the "Corporation").

<u>ARTICLE II</u>

The address of the Corporation's Registered Office in the State of Missouri is 221 Boliver Street, Jefferson City, Missouri 65101, and the name of its Registered Agent at such address is

Prentice Hall Corporation System.

ARTICLE III

The aggregate number of shares which the Corporation shall have authority to issue shall be Thirty Thousand (30,000) shares of Common Stock of the par value of One Dollar (\$1.00) per share, amounting in the aggregate to Thirty Thousand Dollars (\$30,000), and there shall be no preferences,

qualifications, limitations or restrictions whatsoever, nor any special or relative rights, including

convertible rights, in respect of the shares.

ARTICLE IV

No shareholder shall be entitled as a matter of right to subscribe for, purchase or receive any

part of any new or additional issue of stock of any class, whether now or hereafter authorized, or of

any bonds, debentures or other securities convertible into stock of any class, and all such additional

shares of stock, bonds, debentures or other securities convertible into stock may be issued by the

Board of Directors to such person or persons, on such terms and for such consideration as the Board

of Directors, in its direction, may determine.

#### ARTICLE V

The names of the Incorporators are William O. Andrews, William H. Danforth and George R. Robinson, Jr., each of whom resided in the City of St. Louis, Missouri.

#### ARTICLE VI

The number of directors which shall constitute the Board of Directors is seven (7). Hereafter, the number of directors shall be fixed by, or in the manner provided in, the Bylaws of the Corporation. Any change in the number of directors that shall constitute the Board of Directors shall be reported to the Secretary of State of the State of Missouri within thirty (30) calendar days of such change.

#### **ARTICLE VII**

The duration of the Corporation is perpetual.

### **ARTICLE VIII**

The Corporation is formed for the purpose of engaging in any lawful conduct or activity for which corporations may be organized under The General and Business Corporation Law of Missouri.

#### ARTICLE IX

The Board of Directors of the Corporation shall have the power to make, alter, amend or repeal Bylaws of the Corporation from time to time.

### ARTICLE X

The Corporation shall indemnify its directors, officers, employees or agents and all other persons as provided in, and to the full extent allowed by, Section 351.355 of The General and Business Corporation Law of Missouri, as the same exists or may hereafter be amended (but, in the case of any amendment, only to the extent that such amendment permits the Corporation to provide broader indemnification rights than such law permitted the Corporation to provide prior

to such amendment). The personal liability of the directors of the Corporation is hereby limited to the fullest extent permitted by the provisions of paragraph (9) of Section 351.055 of the General and Business Corporation Law of Missouri, as the same may be amended and supplemented. This Article shall not reduce, terminate or otherwise adversely affect the right of a person who was or is a director, officer or employee to obtain indemnification with respect to a claim, action, suit or proceeding that pertains to or arises out of actions or omissions that occurred prior to the date of filing of these Articles of Incorporation as Amended in their Entirety with the Secretary of State of Missouri; with all such persons remaining entitled to any additional or broader rights of indemnification with respect to all such claims, actions, suits or proceedings which may have been provided for in the Articles of Incorporation or any Restatement thereof as in effect prior to such date.

#### ARTICLE XI

At all elections of directors of the Corporation and for the purposes of all other matters upon which shareholders are entitled to vote, each shareholder shall be entitled to cast as many votes as shall equal the number of shares of stock held by that shareholder. Cumulative voting shall not be permitted.

RECORDED: 04/29/2002