MRD NOV 8, 2002	11-25-2003
OMB No. 0651-0027 (exp. 5/31/2002)	U.S. DEPARTMENT OF COMMERCE U.S. Potent and Trademark Office
120 settings ->	1Ctube.
1. Name of conveying party(ics): Entertainment Strategies, Ltd. MFG Management Corporation Ticketmaster Advertising Company Individual(s) General Partnership Association Limited Partnership	Please record the attached original documents or copy thereof. 2. Name and address of receiving party(ies) Ticketmaster L.L.C. 3701 Wilshire Boulevard Los Angeles, CA 90010
Corporation-State - Delaware Other Additional name(s) of conveying party(ies) attached? Yes No Nature of Conveyance	Individual(s) citizenship Association
Assignment Merger Security Agreement Change of Name Other	General Partnership Limited Partnership Corporation-State Delaware Other If assignee is not domiciled in the United States, a domestic
Execution Date: 12/8/98 4. Application number(s) or registration number(s):	representative designation is attached: Yes No (Designations must be a separate document from assignment) Additional name(s) & address(es) attached? Yes No
A. Trademark Application No.(s) Additional number(s) attached	B. Trademark Registration No.(s) 2,050,596 Yes No
5. Name and address of party to whom correspondence concerning document should be mailed:	6. Total number of applications and registrations involved:1
Name: Robert W. Sacoff Pattishall, McAuliffe, Newbury, Internal Address: Hilliard & Geraldson	7. Total fee (37 CFR 3.41) \$\text{\$\sum_{\text{bulk}}}\$ Enclosed \$\text{\$\text{\$}}\$ Authorized to be charged to deposit account
311 South Wacker Drive Street Address: Suite 5000	8. Deposit account number:
City: Chicago State: IL Zip: 60606	16-0650 E A SE
DO NOT USE	THIS SPACE
	April 14, 2003 April 14, 2003 Date sheet, attachments, and document: 55

Mail documents to be recorded with required cover sheet information to:

Commissioner of Patent & Trademarks, Box Assignments

Washington, D.C. 20231

Additional Conveying Parties:

Ticketmaster - California, Inc.

Ticketmaster - Chicago, Inc.

Ticketmaster - Colorado, Inc.

Ticketmaster Corporation of Washington

Ticketmaster-Direct, Inc.

Ticketmaster Direct Software Acquisitions, Inc.

Ticketmaster Europe, Inc.

Ticketmaster-Flowers, Inc.

Ticketmaster Georgia Holdings Corp.

Ticketmaster-Georgia, Inc.

Ticketmaster Golf Acquisition, Inc.

Ticketmaster-Las Vegas, Inc.

Ticketmaster Leisure Services, Inc.

Ticketmaster Marketing, Inc.

Ticketmaster Merchandising Corporation

Ticketmaster-Michigan, Inc.

Ticketmaster - Midwest, Inc.

Ticketmaster - Nashville, Inc.

Ticketmaster-New Mexico, Inc.

Ticketmaster-New Orleans, Inc.

Ticketmaster - New York, Inc.

Ticketmaster-Ohio, Inc.

Ticketmaster Publications Inc.

Ticketmaster Technologies Inc.

Ticketmaster-Tennessee, Inc.

TMC Consultants, Inc.

TM Movie Tix Holdings, Inc.

TM Tell Ltd.

TM/Video International, Inc.

TM Washington Ticketing, Inc.

1 FC:8521

12/24/	2002
Form PTO-1594 (Rev. 03/01) OMB No. 0651-0027 (exp. 5/31/2002)	US Palent and Trademark Office
To the Honorable Commissioner of Pa 102300	1573ached original documents or copy thereof.
1. Name of conveying party(ies): Ticketmaster Direct Software Acquisitions, Inc., et. al. 3701 Wilshire Boulevard Los Angeles, CA 90010 Individual(s) General Partnership Limited Partnership	2. Name and address of receiving party(ies) Ticketmaster L.L.C. 3701 Wilshire Boulevard Los Angeles, CA 90010
Corporation-State - Delaware Other	1
Additional name(s) of conveying party(ies) attached?	Individual(s) citizenship Association General Partnership Limited Partnership Corporation-State Delawari Other If assignee is not domiciled in the United States, a desertion representative designation is attached: Yes No (Designations must be a separate document from assignment) Additional name(s) & address(es) attached? Yes No (Section 1)
4. Application number(s) or registration number(s);	S S
A. Trademark Application No.(s) Additional number(s) attached 5. Name and address of party to whom correspondence concerning document should be mailed: Name: Robert W. Sacoff Pattishall, McAuliffe, Newbury, Internal Address: Hilliard & Geraldson	B. Trademark Registration No.(s) 2.050,596 Yes No 6. Total number of applications and registrations involved: 7. Total fee (37 CFR 3.41)
311 South Wacker Drive Street Address: Suite 5000	8. Deposit account number: 16-0650
City: Chicago State: II., Zip: 60606	THIS SPACE
9. Signature. Anne C. Snyder	November 4, 2002 mature Date

State of Delaware

PAGE

Office of the Secretary of State

 (β)

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT
COPY OF THE CERTIFICATE OF MERGER, WHICH MERGES:

"ENTERTAINMENT STRATEGIES, LTD.", A CALIFORNIA CORPORATION,
"MFG MANAGEMENT CORPORATION", A ILLINOIS CORPORATION,
"TICKETMASTER ADVERTISING COMPANY", A ILLINOIS CORPORATION,
"TICKETMASTER - CALIFORNIA, INC.", A CALIFORNIA CORPORATION,
"TICKETMASTER - CHICAGO, INC.", A ILLINOIS CORPORATION,
"TICKETMASTER - COLORADO, INC.", A COLORADO CORPORATION,
"TICKETMASTER CORPORATION OF WASHINGTON", A WASHINGTON

"TICKETMASTER-DIRECT, INC.", A DELAWARE CORPORATION,
"TICKETMASTER DIRECT SOFTWARE ACQUISITIONS, INC.", A

BANARE CORPORATION,

"TICKETMASTER EUROPE, INC.", A DELAWARE CORPORATION,

"TICKETMASTER-FLOWERS, INC.", A CALIFORNIA CORPORATION,

"TICKETMASTER GEORGIA HOLDINGS CORP.", A GEORGIA

CORPORATION,

"TICKETMASTER-GEORGIA, INC.", A GEORGIA CORPORATION,
"TICKETMASTER GOLF ACQUISITION, INC.", A DELAWARE

2967808 8100M

981508306

CORPORATION,

Edward J. Freel, Secretary of State

9496201

AUTHENTICATION:

DATE:

12-30-98

State of Delaware

Office of the Secretary of State PAGE

CORPORATION.

"TICKETMASTER-LAS VEGAS, INC.", A NEVADA CORPORATION,

"TICKETMASTER LEISURE SERVICES, INC.", A DELAWARE CORPORATION,

"TICKETMASTER MARKETING, INC.", A ILLINOIS CORPORATION,

"TICKETMASTER MERCHANDISING CORPORATION", A CALIFORNIA CORPORATION,

"TICKETMASTER-MICHIGAN, INC.", A MICHIGAN CORPORATION,

"TICKETMASTER - MIDWEST, INC.", A MINNESOTA CORPORATION,

"TICKETMASTER - NASHVILLE, INC.", A TENNESSEE CORPORATION,

"TICKETMASTER-NEW MEXICO, INC.", A NEW MEXICO CORPORATION,

"TICKETMASTER-NEW ORLEANS, INC.", A LOUISIANA CORPORATION,

"TICKETMASTER - NEW YORK, INC.", A DELAWARE CORPORATION,

"TICKETMASTER-OBIO, INC.", A OBIO CORPORATION,

"TICKETMASTER PUBLICATIONS INC.", A DELAWARE CORPORATION,

"TICKETMASTER TECHNOLOGIES INC.", A ARIZONA CORPORATION,

"TICKETMASTER-TENNESSEE, INC.", A TENNESSEE CORPORATION,

"TMC CONSULTANTS, INC.", A ILLINOIS CORPORATION,

"TM MOVIE TIX HOLDINGS, INC.", A DELAWARE CORPORATION,

"TM TELL LTD.", A DELAWARE CORPORATION,



AUTHENTICATION:

2967808 8100M

981508306

9496201 DATE:

12-30-98

State of Delaware

Office of the Secretary of State PAGE

"TM/VIDEO INTERNATIONAL, INC.", A DELAWARE CORPORATION, "TM WASHINGTON TICKETING, INC.", A WASHINGTON CORPORATION, WITE AND INTO "TICKETMASTER L.L.C." UNDER THE NAME OF "SECRETICASTER L.L.C.", A LIMITED LIABILITY COMPANY ORGANIZED AND EXISTING UNDER THE LANS OF THE STATE OF DELAWARE, AS RECEIVED AND FILED IN THIS OFFICE THE TWENTY-FOURTH DAY OF DECEMBER, A.D. 1998, AT 9 O'CLOCK A.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE EFFECTIVE DATE OF THE AFORESAID CERTIFICATE OF MERGER IS THE THIRTY-FIRST DAY OF DECEMBER, A.D. 1998.

DATE:

AUTHENTICATION:

9496201

12-30-98

2967808 8100M 981508306

CERTIFICATE OF MERGER

OF

ENTERTAINMENT STRATEGIES, LTD. MFG MANAGEMENT CORPORATION TICKETMASTER ADVERTISING COMPANY TICKETMASTER - CALIFORNIA, INC. TICKETMASTER - CHICAGO, INC. TICKETMASTER - COLORADO, INC. TICKETMASTER CORPORATION OF WASHINGTON TICKETMASTER-DIRECT, INC. TICKETMASTER DIRECT SOFTWARE ACQUISITIONS, INC. TICKETMASTER EUROPE, INC. TICKETMASTER-FLOWERS, INC. TICKETMASTER GEORGIA HOLDINGS CORP. TICKETHASTER-GEORGIA, INC. TICKETMASTER GOLF ACQUISITION, INC. TICKETMASTER-LAS VEGAS, INC. TICKETMASTER LEISURE SERVICES, INC. TICKETMASTER MARKETING, INC. TICKETMASTER MERCHANDISING CORPORATION TICKETMASTER-MICHIGAN, INC. TICKETMASTER - MIDWEST, INC. TICKETHASTER - NASHVILLE, INC. TICKETMASTER-NEW MEXICO, INC. TICKETMASTER-NEW ORLEANS, INC. TICKETMASTER - NEW YORK, INC. TICKETMASTER-OHIO, INC. TICKETMASTER PUBLICATIONS INC. TICKETMASTER TECHNOLOGIES INC. TICKETMASTER-TENNESSEE, INC. TM MOVIE TIX HOLDINGS, INC. TM TELL LTD. TM WASHINGTON TICKETING, INC. TMC CONSULTANTS, INC. TM/VIDEO INTERNATIONAL, INC.

INTO

TICKETMASTER L.L.C.

The undersigned limited liability company organized and existing under and by virtue of the Delaware Limited Liability Company Act,

DOES HEREBY CERTIFY:

FIRST: That the name and state of organization of each of the constituent corporations and limited liability companies of the merger is as follows:

NAME

Ticketmaster L.L.C. Entertainment Strategies, Ltd. MFG Management Corporation Ticketmaster Advertising Company Ticketmaster - California, Inc. Ticketmaster - Chicago, Inc. Ticketmaster - Colorado, Inc. Colorado Ticketmaster Corporation of Washington Washington Ticketmaster-Direct, Inc. Ticketmaster Direct Software Acquisitions, Inc. Ticketmaster Europe, Inc. Ticketmaster-Flowers, Inc. Ticketmaster Georgia Holdings Corp. Ticketmaster-Georgia, Inc. Ticketmaster Golf Acquisition, INC. Ticketmaster-Las Vegas, Inc. Ticketmaster Leisure Services, Inc. Ticketmaster Marketing, Inc. Ticketmaster Merchandising Corporation Ticketmaster-Michigan, Inc. Ticketmaster - Midwest, Inc. Ticketmaster - Nashville, Inc. Ticketmaster-New Mexico, Inc. Ticketmaster-New Orleans, Inc. Ticketmaster - NEW YORK, INC. Ticketmaster-Ohio, Inc. Ticketmaster Publications Inc. Ticketmaster Technologies Inc. Ticketmaster-Tennessee, Inc. TM Movie Tix Holdings, Inc. TM Tell Ltd. TM Washington Ticketing, Inc.

TMC Consultants, Inc.

TM/Video International, Inc.

STATE OF ORGANIZATION

Delaware California Illinois Illinois California Illinois Delaware

Delaware Delaware California Georgia Georgia Delaware Nevada Delaware Illinois California Michigan Minnesota Tennessee New Mexico Louisiana Delaware Ohio Delaware Arizona Tennessee Delaware Delaware Washington Illinois Delaware

SECOND: That an agreement and plan of merger between the parties to the merger has been approved, adopted, certified, executed and acknowledged by each of the constituent corporations and limited liability companies which are to merge in accordance with Section 264 of the Delaware General Corporation Law and Section 18-209 of the Delaware Limited Liability Company Act.

THIRD: That the name of the surviving limited liability company of the merger is Ticketmaster L.L.C.

FOURTH: That the Certificate of Formation of Ticketmaster L.L.C., which will survive the merger, shall be the Certificate of Formation of the surviving limited liability company.

FIFTH: That the executed agreement and plan of merger is on file at the principal place of business of the surviving limited liability company, the address of which is 3701 Wilshire Boulevard, Los Angeles, California 90010.

SIXTH: That a copy of the agreement and plan of merger will be furnished by the surviving limited liability company, on request and without cost, to any member of any domestic limited liability company or any person holding an interest in any other business entity which is to merge.

SEVENTH: The agreement and plan of merger between the aforesaid constituent limited liability company and corporations provides that the merger herein certified shall be effective AS OF 11:59 p.m. Eastern Standard Time on December 31, 1998.

IN WITNESS WHEREOF, the undersigned have executed this Certificate this 8th day of December, 1998.

TICKETMASTER L.L.C.

By: Ticketpaster Corporation,

membe

(By:

Name: Norman /J/ Gantz

Title: Secretary

C:\56862\7263M\0121\C41

*

AGREEMENT AND PLAN OF MERGER

AGREEMENT AND PLAN OF MERGER (the "Agreement"), dated December 17, 1998, among the entities set forth on Schedule A attached hereto (each a "Merging Entity" and collectively the "Merging Entities"), and TICKETMASTER L.L.C., a Delaware limited liability company ("TM L.L.C." or the "Surviving Entity").

WITNESSETH:

WHEREAS, the Merging Entities have authorized capital consisting of that which is set forth on Schedule A opposite each Merging Entity's name, of which all issued and outstanding stock is owned by Ticketmaster Corporation, an Illinois corporation ("TM Corp.");

WHEREAS, all of the membership interests in TM L.L.C. are owned by TM Corp.; and

WHEREAS, the parties have determined that it is advisable and in each of their best interests that the Merging Entities be merged with and into TM L.L.C. pursuant to Section 264 of the Delaware General Corporation Law, as amended (the "DGCL"), and Section 18-209 of the Delaware Limited Liability Company Act, as amended (the "DLLCA" and, collectively with the DGCL, the "Delaware Laws"), and on the terms and conditions hereinafter set forth.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

- 1. <u>Terms of Merger</u>. Subject to the terms and conditions hereof, as of the Effective Time, as set forth in Section 2, the Merging Entities shall be merged with and into TM L.L.C., all in accordance with the applicable provisions of the Delaware Laws. The merger of the Merging Entities into TM L.L.C. is hereinafter referred to as the "Merger."
- 2. <u>Effective Time</u>. As soon as practicable, the parties hereto shall cause articles or certificates of merger, as appropriate, and any other necessary or desirable documents to be filed with the appropriate authority in their respective jurisdictions of organization. The Merger shall be effective at 11:59 p.m. Eastern Standard Time on December 31, 1998 (the "Effective Time").
- 3. Effects of the Merger. The Merger shall have effects set forth in the applicable provisions of the Delaware Laws.
- 4. <u>Cancellation or Exchange of Shares</u>. By virtue of the Merger and without any action on the part of the parties hereto, the status of the shares of the Merging Entities and the membership interests in TM L.L.C. shall be as follows:

- (a) The Merging Entities. Each share of common stock of the Merging Entities issued and outstanding immediately prior to the Merger shall be cancelled and no cash, securities or other property shall be issued in exchange therefor. All certificates representing such shares of common stock shall be surrendered to the Surviving Entity for cancellation.
- (b) <u>TM L.L.C.</u> Each membership interest in TM L.L.C. outstanding immediately prior to the Merger shall remain outstanding without change.

5. Surviving Entity.

- (a) As of the Effective Time, the Certificate of Formation of TM L.L.C. shall be the Certificate of Formation of the Surviving Entity.
- (b) As of the Effective Time, the Limited Liability Company Agreement of TM L.L.C. shall be the Limited Liability Company Agreement of the Surviving Entity.
- (c) As of the Effective Time, the managers and officers of TM L.L.C. shall become the managers and officers of the Surviving Entity until their successors are duly elected and qualified in accordance with the Limited Liability Company Agreement of the Surviving Entity and Delaware law.
- (d) The registered office of the Surviving Entity in the State of Delaware shall be located at 1013 Centre Road, Wilmington, DE 19805, and its Registered Agent at said address shall be Corporation Service Company.
- transact business in the jurisdiction of incorporation of each Merging Entity and is qualified as a foreign limited liability company in each such jurisdiction. The Surviving Entity does hereby agree that it may be served with process in each state in which a Merging Entity is incorporated in a preceding for the enforcement of an obligation of each Merging Entity and the Surviving Entity and in a preceding for the enforcement of the rights of a dissenting shareholder of each Merging Entity and against the Surviving Entity; does hereby irrevocably appoint the Secretary of State of each state of incorporation of each Merging Entity as its agent to accept service of process in any preceding; and does hereby agree that it will properly pay the dissenting shareholders of each Merging Entity the amount, if any, to which they are entitled under the provisions of such state statutes of each Merging Entity with respect to the rights of dissenting shareholders. The address to which process may be forwarded is 3701 Wilshire Boulevard, 7th Floor, Las Angeles, California 90010.
- 6. <u>Termination</u>. This Agreement may be terminated and the Merger abandoned at any time prior to the Effective Time or the filing date, as applicable in each jurisdiction, by the consent of the Boards of Directors of the Merging Entities and the Management Committee of TM L.L.C.

IN WITNESS WHEREOF, this Agreement has been duly executed on behalf of each of the parties hereto on the date first above written.

> ENTERTAINMENT STRATEGIES, LTD., a California corporation

By:

Terry Barnes

President

ATTEST:

Norman J. Gantz, Secretary

MFG MANAGEMENT CORPORATION, an

Illinois corporation

By:

Terry Barne President

ATTEST

Norman J. Gantz, Secretary

TICKETMASTER ADVERTISING COMPANY, an

Illinois corporation

By:

Terry Barnes

President

ATTEST:

By !

Norman J. Gantz, Secretary

-3-

TICKETMASTER - California corporation	CALIFORNIA,	INC., a
By: Terry Barries President)	
TICKETMASTER - Colorado corporation	COLORADO,	INC., a
By: Terry Barnes President		
 _		
TICKETMASTER - Corporation	HICAGO, INC.,	an Illinois

By:

Terry Barnes President

-

ATTEST

ATTEST:

Norman J. Gantz,

Norman J. Gantz

Secretary

By: _

ATTEST

6...

Norman J. Gantz, Secretary

By:

Terry Barne

President

ATTEST:

By: 6

Norman J. Gantz

TICKETMASTER-DIRECT, INC., a Delaware

corporation

By:

Terry Barnes

President

ATTEST

By:

Norman J. Ganzz.

cretary

TICKETMASTER DIRECT SOFTWARE ACQUISITIONS, INC., a Delaware corporation

By:

Terry Barnes

President

ATTES]

By:

Norman J. Gantz, Secretary

-5-

)	TICKETMASTER EUROPE, INC., a Delaware corporation By: Terry Barnes President
	TICKETMASTER-FLOWERS, INC., a California corporation By:
)	Terry Barnes President
	TICKETMASTER GEORGIA HOLDINGS CORP., a Georgia corporation By: Terry Barnes President

President

ATTEST

ATTEST:

ATTEST

By:

By

Secretary

Norman J. Ganz, Secretary

TICK	ETMASTER-GEORGIA, INC., a Georgia ration
By:	Terry Barnes President
	ETMASTER GOLF ACQUISITION, INC., a vare corporation Terry Barnes President
_	
	ETMASTER-LAS VEGAS, INC., a Nevada oration

ATTEST

ATTEST:

ATTEST

By:

By:

By:

Norman J. Gantz/Secretary

Secretary

Secretary

By:

Terry Barnes President

	TICKETMASTER LEISURE SERVICES, INC., a Delaware corporation
1	By: Terry Barnes President
creta	ury
	TICKETMASTER MARKETING, INC., an Illinois corporation
1	By: Terry Barnes President
1	<u>.</u>
	TICKETMASTER MERCHANDISING CORPORATION, a California corporation

By:

Terry Rarnes President

ATTEST:

ATTEST:

ATTEST:

Norman J. Gantz

By:

By:

Norman J. Gantz Secretary

-8-

TICKETMASTER-MICHIGAN, INC., a Michigan corporation By: Terry Barnes President Secretary , TICKETMASTER MIDWEST, INC., Minnesota corporation By: Terry Barnes President Norman J. Gantz Secretary TICKETMASTER - NASHVILLE, INC., a Tennessee corporation

By:

Terry Barnes

President

ATTEST:

ATTEST

By:

ATTEST:

Norman J. Gantz,

By:

Norman J. Gantz

/	TICKETMASTER-NEW MEXICO, INC., a New Mexico corporation By: Terry Barnes President
	TICKETMASTER-NEW ORLEANS, INC., a Louisiana corporation By: Terry Barnes President
	TICKETMASTER-OHIO, INC., an Ohio corporation

ATTEST:

ATTEST:

ATTEST:

By: (

Norman J. Gantz, Secretary

Terry Barnes President

-10-

By:

	TICKETMASTER PUBLICATIONS INC., a Delaware corporation
/	By: Terry Barnes President
1	
	TICKETMASTER TECHNOLOGIES INC., an Arizona corporation By: Terry Barnes President
-	
	TICKETMASTER-TENNESSEE, INC., a Tennessee corporation
	By: Terry Barnes President

ATTEST:

ATTEST:

By:

ATTEST:

By:

By.

Norman J. Gantz Secretary

Norman J. Gantz, Secretary

-11-

TM MOVIE TIX HOLDINGS, INC., a Delaware corporation

By:

Terry Barnes
President

ATTEST:

By:

Norman J. Gantz, Secretary

TM TELL LTD., a Delaware corporation

By:

Terry Barnes President

ATTEST:

By:

Norman J. Gantz, Secretary

TM WASHINGTON TICKETING, INC., a

Washington corporation

By:

Terry Barnes

President

ATTESP:

By:

Norman J. Gantz, Secretary

TMC CONSULTANTS, INC., an Illinois corporation

By:

Terry Barnes President

ATTEST:

By:

Norman J. Gantz, Secretary

TM/VIDEO INTERNATIONAL, INC., a Delaware corporation

By:

Terry Barnes President

ATTEST:

 $\mathbf{p}_{\mathbf{v}} \angle$

Norman J. Ganzz, Secretary

TICKETMASTER-NEW YORK, INC., a Delaware corporation

By:

Terry Barnes President

ATTEST:

By:

TICKETMASTER L.L.C., a Delaware limited liability company

By:

TICKETMASTER CORPORATION, an

Illinois corporation, member

By:

Terry Barnes

President

ATTEST:

By:

Norman J. Gantz. ecretary

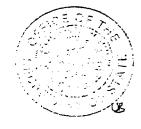
C:\80401\7263N.121\0121.D

Entertainment Strategies, Ltd. California 1,000 no par value MFG Management Corporation Illinois 1,000 \$1.00 par value Ticketmaster Advertising Company Illinois 1,000 \$1.00 par value Ticketmaster - California, Inc. California 1,000 \$1.00 par value Ticketmaster - Chicago, Inc. Colorado 1,000 \$1.00 par value Ticketmaster - Corporation of Washington Washington 1,000 no par value Ticketmaster Corporation of Washington Delaware 1,000 no par value Ticketmaster Direct, Inc. Delaware 1,000 no par value Ticketmaster Direct, Inc. Delaware 1,000 no par value Ticketmaster Direct, Inc. Georgia 1,000 no par value Ticketmaster Gorgia, Inc. Georgia 1,000 no par value Ticketmaster Gorgia, Inc. Delaware 1,000 no par value Ticketmaster Leisure Services, Inc. Delaware 1,000 no par value Ticketmaster Leisure Services, Inc. Delaware 1,000 no par value Ticketmaster Leisure Services, Inc. Delaware 1,000 no par value Ticketmaster Marketing, Inc. Delaware 1,000 no par value	Tickethiester Estity	State of Incorporation	Autherized Shares	Par Value Par Share	Leaved Sharing
n Illinois 1,000 pany Illinois 1,000 Ashington Vashington 1,000 Acquisitions, Inc. Delaware 1,000 Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	Entertainment Strategies, Ltd.	California	1,000	no par value	1,000
pany Illinois 1,000 California 1,000 ashington Vashington 1,000 Acquisitions, Inc. Delaware 1,000 Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	MFG Management Corporation	Illinois	1,000	no par value	100
California 1,000 fashington Colorado 1,000 Acquisitions, Inc. Delaware 1,000 Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	Ticketmaster Advertising Company	Illinois	1,000	\$1.00 par value	1,000
Illinois 1,000 'ashington Colorado 1,000 Acquisitions, Inc. Delaware 1,000 Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	Ticketmaster - California, Inc.	California	1,000	\$1.00 par value	1,000
ashington Colorado 1,000 Ashington Washington 1,000 Acquisitions, Inc. Delaware 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000 Ingration California 1,000	Ticketmaster - Chicago, Inc.	Illinois	1,000	\$1.00 par value	1,000
Ashington Washington 1,000 Acquisitions, Inc. Delaware 1,000 Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000 Inflinois 1,000 Inflinois 1,000	Ticketmaster - Colorado, Inc.	Colorado	1,000	\$1.00 par value	1,000
Acquisitions, Inc. Delaware 1,000 Delaware 1,000 1 Corp. California 1,000 1 Corp. Georgia 1,000 1 Inc. Delaware 1,000 1 Infinois 1,000 1 1	Ticketmaster Corporation of Washington	Washington	1,000	no par value	1,000
Acquisitions, Inc. Delaware 1,000 California 1,000 1 Corp. Georgia 1,000 1 Inc. Delaware 1,000 1 Inc. Delaware 1,000 1 Inc. Delaware 1,000 1 Inc. Delaware 1,000 1 Inc. California 1,000 1	Ticketmaster-Direct, Inc.	Delaware	1,000	no par value	100
Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	Ticketmaster Direct Software Acquisitions, Inc.	Delaware	1,000	no par value	100
Corp. California 1,000 Corp. Georgia 1,000 Inc. Delaware 1,000	Ticketmaster Europe, Inc.	Delaware	1,000	no par value	100
Corp. Georgia 1,000 Inc. Delaware 1,000 Inc. Delaware 1,000 Inc. Delaware 1,000 Illinois 1,000 r California 1,000	Ticketmaster-Flowers, Inc.	California	1,000	no par value	100
Georgia 1,000 Inc. Delaware 1,000 Inc. Delaware 1,000 r Inc. Illinois 1,000 r Orporation California 1,000 r	Ticketmaster Georgia Holdings Corp.	Georgia	1,000	no par value	100
Inc. Delaware 1,000 Inc. Delaware 1,000 r Illinois 1,000 r Orporation California 1,000 r	Ticketmaster-Georgia, Inc.	Georgia	1,000	no par value	1,000
Inc.Nevada1,000Inc.Delaware1,000Illinois1,000OrporationCalifornia1,000	Ticketmaster Golf Acquisition, Inc.	Delaware	1,000	no par value	100
Inc. Delaware 1,000 1 Illinois 1,000 Orporation California 1,000	Ticketmaster-Las Vegas, Inc.	Nevada	1,000	no par value	1,000
Sorporation California 1,000	Ticketmaster Leisure Services, Inc.	Delaware	1,000	no par value	001
Corporation California 1,000	Ticketmaster Marketing, Inc.	Illinois	1,000	no par value	100
	Ticketmaster Merchandising Corporation	California	1,000	no par value	100
Ticketmaster-Michigan, Inc. Michigan 50,000 \$1.00 par value	Ticketmaster-Michigan, Inc.	Michigan	20,000	\$1.00 par value	400

88
3
豆
Š
121
263N
2,4
<u> 1</u>
Ü

Ticketmenter Ballis	State of Incorporation	Authorized Shares	Par Value Par Share	Instant Sharra
Ticketmaster - Midwest, Inc.	Minnesota	1,000	no par value	1,000
Ticketmaster - Nashville, Inc.	Tennessee	1,000	no par value	100
Ticketmaster-New Mexico, Inc.	New Mexico	1,000	no par value	100
Ticketmaster-New Orleans, Inc.	Louisiana	1,000	no par value	100
Ticketmaster-New York, Inc.	Delaware	. 100	\$1.00 par value	100
Ticketmaster-Ohio, Inc.	Ohio	100	no par value	100
Ticketmaster Publications Inc.	Delaware	1,000	no par value	1,000
Ticketmaster Technologies Inc.	Arizona	1,000	no par value	100
Ticketmaster-Tennessee, Inc.	Tennessee	1,000	no par value	1,000
TM Movie Tix Holdings, Inc.	Delaware	1,000	no par value	100
TM Tell Ltd.	Delaware	1,000	no par value	100
TM Washington Ticketing, Inc.	Washington	1,000	no par value	100
TMC Consultants, Inc.	Illinois	1,000	\$1.00 par value	1,000
TM/Video International, Inc.	Delaware	1,000	no par value	1,000





SECRETARY OF STATE

I, *BILL JONES*, Secretary of State of the State of California, hereby certify:

That the attached transcript of 28 page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

FEB 1 6 1999

Bill mes

Secretary of State

Sec State Form CE-107 (rev. 9/98

OSP 98 13524

ENDORSED - FILED
In the Office of the Secretary of State
of the State of California

AGREEMENT AND PLAN OF MERGER

FEB - 8 1999

BILL JONES, Secretary of State

AGREEMENT AND PLAN OF MERGER (the "Agreement"), dated December 17, 1998, among the entities set forth on <u>Schedule A</u> attached hereto (each a "Merging Entity" and collectively the "Merging Entities"), and TICKETMASTER L.L.C., a Delaware limited liability company ("TM L.L.C." or the "Surviving Entity").

WITNESSETH:

WHEREAS, the Merging Entities have authorized capital consisting of that which is set forth on <u>Schedule A</u> opposite each Merging Entity's name, of which all issued and outstanding stock is owned by Ticketmaster Corporation, an Illinois corporation ("TM Corp.");

WHEREAS, all of the membership interests in TM L.L.C. are owned by TM Corp.; and

WHEREAS, the parties have determined that it is advisable and in each of their best interests that the Merging Entities be merged with and into TM L.L.C. pursuant to Section 264 of the Delaware General Corporation Law, as amended (the "DGCL"), and Section 18-209 of the Delaware Limited Liability Company Act, as amended (the "DLLCA" and, collectively with the DGCL, the "Delaware Laws"), and on the terms and conditions hereinafter set forth.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

- 1. <u>Terms of Merger</u>. Subject to the terms and conditions hereof, as of the Effective Time, as set forth in Section 2, the Merging Entities shall be merged with and into TM L.L.C., all in accordance with the applicable provisions of the Delaware Laws. The merger of the Merging Entities into TM L.L.C. is hereinafter referred to as the "Merger."
- 2. Effective Time. As soon as practicable, the parties hereto shall cause articles or certificates of merger, as appropriate, and any other necessary or desirable documents to be filed with the appropriate authority in their respective jurisdictions of organization. The Merger shall be effective at 11:59 p.m. Eastern Standard Time on December 31, 1998 (the "Effective Time").
- 3. Effects of the Merger. The Merger shall have effects set forth in the applicable provisions of the Delaware Laws.
- 4. <u>Cancellation or Exchange of Shares</u>. By virtue of the Merger and without any action on the part of the parties hereto, the status of the shares of the Merging Entities and the membership interests in TM L.L.C. shall be as follows:

- (a) The Merging Entities. Each share of common stock of the Merging Entities issued and outstanding immediately prior to the Merger shall be cancelled and no cash, securities or other property shall be issued in exchange therefor. All certificates representing such shares of common stock shall be surrendered to the Surviving Entity for cancellation.
- (b) <u>TM L.L.C.</u> Each membership interest in TM L.L.C. outstanding immediately prior to the Merger shall remain outstanding without change.

5. Surviving Entity.

- (a) As of the Effective Time, the Certificate of Formation of TM L.L.C. shall be the Certificate of Formation of the Surviving Entity.
- (b) As of the Effective Time, the Limited Liability Company Agreement of TM L.L.C. shall be the Limited Liability Company Agreement of the Surviving Entity.
- (c) As of the Effective Time, the managers and officers of TM L.L.C. shall become the managers and officers of the Surviving Entity until their successors are duly elected and qualified in accordance with the Limited Liability Company Agreement of the Surviving Entity and Delaware law.
- (d) The registered office of the Surviving Entity in the State of Delaware shall be located at 1013 Centre Road, Wilmington, DE 19805, and its Registered Agent at said address shall be Corporation Service Company.
- (e) The Surviving Entity is a foreign limited liability company that desires to transact business in the jurisdiction of incorporation of each Merging Entity and is qualified as a foreign limited liability company in each such jurisdiction. The Surviving Entity does hereby agree that it may be served with process in each state in which a Merging Entity is incorporated in a preceding for the enforcement of an obligation of each Merging Entity and the Surviving Entity and in a preceding for the enforcement of the rights of a dissenting shareholder of each Merging Entity and against the Surviving Entity; does hereby irrevocably appoint the Secretary of State of each state of incorporation of each Merging Entity as its agent to accept service of process in any preceding; and does hereby agree that it will properly pay the dissenting shareholders of each Merging Entity the amount, if any, to which they are entitled under the provisions of such state statutes of each Merging Entity with respect to the rights of dissenting shareholders. The address to which process may be forwarded is 3701 Wilshire Boulevard, 7th Floor, Las Angeles, California 90010.
- 6. <u>Termination</u>. This Agreement may be terminated and the Merger abandoned at any time prior to the Effective Time or the filing date, as applicable in each jurisdiction, by the consent of the Boards of Directors of the Merging Entities and the Management Committee of TM L.L.C.

-2-

IN WITNESS WHEREOF, this Agreement has been duly executed on behalf of each of the parties hereto on the date first above written.

ENTERTAINMENT STRATEGIES, LTD., a California corporation

By:

Terry Barnes
President

By:

Norman J. Gartz/Secretary

MFG MANAGEMENT CORPORATION, an Illinois corporation

By:

Terry Barnes President

~ (1)

Norman J. Gantz, Secretary

TICKETMASTER ADVERTISING COMPANY, an Illinois corporation

By:

Terry Barnes
President

By:

Norman J. Gantz, Secretary

-3-

TICKETMASTER -	CALIFORNIA,	INC.,	а
California corporation			

By:

Terry Barnes President

By: Norman J. Gantz.

Norman J. Gantz, Secretary

TICKETMASTER - COLORADO, INC., a Colorado corporation

By:

Terry Barnes
President

By: Norman J. Gantz/ Secretary

TICKETMASTER - CHICAGO, INC., an Illinois corporation

By:

Terry Barnes

President

D. (

Norman J. Gantz, Secretary

4

By:

Terry Barnes President

By:

Norman J. Ganta, Secretary

TICKETMASTER-DIRECT, INC., a Delaware

corporation

By:

Terry Barnes
President

Rv.(

forman J. Gantz, Secretary

TICKETMASTER DIRECT SOFTWARE ACQUISITIONS, INC., a Delaware corporation

By:

Terry Barnes
President

D...

Norman J. Gantz, Secretary

TICKETMASTER EUROPE, INC., a Delaware corporation

By:

Terry Barnes President

By:

TICKETMASTER-FLOWERS, INC., a California corporation

By:

Terry Barnes President

By:

Norman J. Ganty Secretary

TICKETMASTER GEORGIA HOLDINGS CORP.,

a Georgia corporation

By:

Terry Barnes President

By:

Norman J. Gantz Secretary TICKETMASTER-GEORGIA, INC., a Georgia corporation

By:

Terry Barnes President

Ву:

Norman J. Gantz/Secretary

TICKETMASTER GOLF ACQUISITION, INC., a Delaware corporation

By:

Terry Barnes

President

Norman J. Gaptz, Secretary

TICKETMASTER-LAS VEGAS, INC., a Nevada corporation

By:

Terry Barnes

President

By:

forman J. Gantz, Secretary

-7-

TICKETMASTER LEISURE SERVICES, INC., a Delaware corporation

By:

Terry Barnes President

By:

Norman J. Gantz/ Assistant Secretary

TICKETMASTER MARKETING, INC., an Illinois corporation

By:

Terry Barnes President

By:

Norman J. Gantz/Secretary

TICKETMASTER MERCHANDISING CORPORATION, a California corporation

By:

Terry Barnes

President

By:

Norman J. Gantz, Septetary

-8-

TICKETMASTER-MICHIGAN, INC., a Michigan corporation

By:

Terry Barnes
President

By:

Norman J. Gantz, Secretary

TICKETMASTER - MIDWEST, INC., a Minnesota corporation

By:

Terry Barnes
President

By:

forman J. Gantz, Secret

TICKETMASTER - NASHVILLE, INC., a

Tennessee corporation

By:

Terry Baknes

President

Bu(

Norman J. Gantz. Secretary

	ETMASTER-NEW MEXICO, INC., a New co corporation
Ву:	Terry Barnes President
-	
	ETMASTER-NEW ORLEANS, INC., a iana corporation
Ву:	Terry Barnes President
	-
	CETMASTER-OHIO, INC., an Ohio oration

Norman J. Gantz, Secretary

Nomhan J. Gantz/Secretary

By:

Terry Barnes
President

By! I man

Norman J. Gantz/Secretary

		ETMASTER are corporation	PUBLICATIONS	INC.,	a
	By:	Terry Barnes President			
<u></u>					
	TICKE Arizon	ETMASTER a corporation	TECHNOLOGIES	INC.,	an
	By:	Terry Barnes President			 ,
_			-		
		ETMASTER see corporation	-TENNESSEE,	INC.,	a

By: Norman J. Gantz, Secretary

Secretary

By:

Terry Barnes President

 $\mathbf{p}_{\mathbf{v}}$

By:

Norman J. Gaptz/Secretary

TM MOVIE TIX HOLDINGS, INC., a Delaware corporation By: Terry Barnes President By: 4 Norman J. Gantz, Secretary TM TELL LTD., a Delaware corporation By: Terry Barnes President By: Norman J. Gantz, Secretary TM WASHINGTON TICKETING, INC., a Washington corporation By: Terry Bander President

By:

Norman J. Gantz, Secretary

TMC CONSULTANTS, INC., an Illinois corporation

By:

Terry Barnes

President

By: Norman J. Gantz, Secretary

TM/VIDEO INTERNATIONAL, INC., a Delaware corporation

By:

Terry Barnes President

By: Norman J. Gantz, Secretary

TICKETMASTER-NEW YORK, INC., a New York corporation

By:

Terry Barnes
President

By: (

Norman J. Gantz, Secretary

TICKETMASTER L.L.C., a Delaware limited liability company

By: TICKETMASTER CORPORATION, an

Illinois corporation, member

By:

Terry Barnes President

Bb:

Norman J. Gantz, Secretary

C:\80401\7263N.121\0121.D

SCHEDULE A

Ticketinger, Entity	State of Incorporation	Authorized Shares	Par Value Per Suare	Texas Shares
Entertainment Strategies, Ltd.	California	1,000	no par value	1,000
MFG Management Corporation	Illinois	1,000	no par value	100
Ticketmaster Advertising Company	Illinois	1,000	\$1.00 par value	1,000
Ticketmaster - California, Inc.	California	000'1	\$1.00 par value	1,000
Ticketmaster - Chicago, Inc.	Illinois	1,000	\$1.00 par value	1,000
Ticketmaster - Colorado, Inc.	Colorado	1,000	\$1.00 par value	1,000
Ticketmaster Corporation of Washington	Washington	000'1	no par value	1,000
Ticketmaster-Direct, Inc.	Delaware	1,000	no par value	100
Ticketmaster Direct Software Acquisitions, Inc.	Delaware	1,000	no par value	100
Ticketmaster Europe, Inc.	Delaware	000'1	no par value	100
Ticketmaster-Flowers, Inc.	California	1,000	no par value	100
Ticketmaster Georgia Holdings Corp.	Georgia	1,000	no par value	001
Ticketmaster-Georgia, Inc.	Georgia	000'1	no par value	1,000
Ticketmaster Golf Acquisition, Inc.	Delaware	1,000	no par value	100
Ticketmaster-Las Vegas, Inc.	Nevada	1,000	no par value	1,000
Ticketmaster Leisure Services, Inc.	Delaware	1,000	no par value	001
Ticketmaster Marketing, Inc.	Illinois	1,000	no par value	100
Ticketmaster Merchandising Corporation	California	1,000	no par value	001
Ticketmaster-Michigan, Inc.	Michigan	50,000	\$1.00 par value	400

Ticketmanter Partty	State of Incorporation	Authorized Shares	Par Value Per Share	Issued Starre
Ticketmaster - Midwest, Inc.	Minnesota	1,000	no par value	1,000
Ticketmaster - Nashville, Inc.	Tennessee	1,000	no par value	001
Ticketmaster-New Mexico, Inc.	New Mexico	1,000	no par value	100
Ticketmaster-New Orleans, Inc.	Louisiana	1,000	no par value	100
Ticketmaster-New York, Inc.	Delaware	. 100	\$1.00 par value	001
Ticketmaster-Ohio, Inc.	Ohio	001	no par value	100
Ticketmaster Publications Inc.	Delaware	1,000	no par value	1,000
Ticketmaster Technologies Inc.	Arizona	1,000	no par value	001
Ticketmaster-Tennessee, Inc.	Tennessee	1,000	no par value	1,000
TM Movie Tix Holdings, Inc.	Delaware	1,000	no par value	100
TM Tell Ltd.	Delaware	1,000	no par value	100
TM Washington Ticketing, Inc.	Washington	1,000	no par value	100
TMC Consultants, Inc.	Illinois	1,000	\$1.00 par value	1,000
TM/Video International, Inc.	Delaware	1,000	no par value	1,000

C:\BMOI\7263N.121\5CIIEDULE.02B

-7-

Robert G. Gerber and Norman J. Gantz, state and certify that:

- 1. They are the Vice President and Secretary, respectively, of Entertainment Strategies, Ltd., a California corporation.
- 2. The Agreement and Plan of Merger (the "Agreement of Merger") in the form attached was duly approved by the Board of Directors and shareholders of the corporation.
- 3. There is only one class of shares and the total number of outstanding shares is 1,000.
- 4. The shareholder percentage vote required for the aforesaid approval was 100% which equalled or exceeded percentage vote required.
- 5. The principal terms of the Agreement of Merger in the form attached were approved by the corporation by a vote of the number of shares which equaled or exceeded the vote required.

On the date set forth below, in the City of Chicago in the State of Illinois, each of the undersigned does hereby declare under the penalty of perjury under the laws of the State of California that he signed the foregoing certificate in the official capacity set forth beneath his signature, and that the statements set forth in said certificate are true of his own knowledge.

C:\56862\7263N\C121\106

2

Robert G. Gerber and Norman J. Gantz, state and certify that:

- 1. They are the Vice President and Secretary, respectively, of Ticketmaster California, Inc., a California corporation.
- 2. The Agreement and Plan of Merger (the "Agreement of Merger") in the form attached was duly approved by the Board of Directors and shareholders of the corporation.
- 3. There is only one class of shares and the total number of outstanding shares is 1,000.
- 4. The shareholder percentage vote required for the aforesaid approval was 100% which equalled or exceeded percentage vote required.
- 5. The principal terms of the Agreement of Merger in the form attached were approved by the corporation by a vote of the number of shares which equaled or exceeded the vote required.

On the date set forth below, in the City of Chicago in the State of Illinois, each of the undersigned does hereby declare under the penalty of perjury under the laws of the State of California that he signed the foregoing certificate in the official capacity set forth beneath his signature, and that the statements set forth in said certificate are true of his own knowledge.

Robert 6

Gerber, Vice

Vice President

Norman

ían /J. G

ecretary

C:\56862\7263N\0121\107

Robert G. Gerber and Norman J. Gantz, state and certify that:

- 1. They are the Vice President and Secretary, respectively, of Ticketmaster-Flowers, Inc., a California corporation.
- 2. The Agreement and Plan of Merger (the "Agreement of Merger") in the form attached was duly approved by the Board of Directors and shareholders of the corporation.
- 3. There is only one class of shares and the total number of outstanding shares is 100.
- 4. The shareholder percentage vote required for the aforesaid approval was 100% which equalled or exceeded percentage vote required.
- 5. The principal terms of the Agreement of Merger in the form attached were approved by the corporation by a vote of the number of shares which equaled or exceeded the vote required.

On the date set forth below, in the City of Chicago in the State of Illinois, each of the undersigned does hereby declare under the penalty of perjury under the laws of the State of California that he signed the foregoing certificate in the official capacity set forth beneath his signature, and that the statements set forth in said certificate are true of his own knowledge.

Robert &. Gerber

Vige/President

orman J. Gartz, Secreta

C:\56862\7263N\0121\108

Robert G. Gerber and Norman J. Gantz, state and certify that:

- 1. They are the Vice President and Secretary, respectively, of Ticketmaster Merchandising Corporation, a California corporation.
- 2. The Agreement and Plan of Merger (the "Agreement of Merger") in the form attached was duly approved by the Board of Directors and shareholders of the corporation.
- 3. There is only one class of shares and the total number of outstanding shares is 100.
- 4. The shareholder percentage vote required for the aforesaid approval was 100% which equalled or exceeded percentage vote required.
- 5. The principal terms of the Agreement of Merger in the form attached were approved by the corporation by a vote of the number of shares which equaled or exceeded the vote required.

On the date set forth below, in the City of Chicago in the State of Illinois, each of the undersigned does hereby declare under the penalty of perjury under the laws of the State of California that he signed the foregoing certificate in the official capacity set forth beneath his signature, and that the statements set forth in said certificate are true of his own knowledge.

Robert G. Gerber,

ent

Nørman J. Ganzz,

Sécretary

C:\56862\7263N\0121\109



SOS-69-LLC-E009 (Rev. 10/97)

State of California Secretary of State Bill Jones

LIMITED LIABILITY COMPANY - CERTIFICATE OF MERGER

WHEN COMPLETING FORM, PLEASE TYPE OR PRINT IN BLACK INK.

	Table Control of the	STREET,	27 K				
							R FILING USE ONLY
1.	Name of surviving entity:	2. Type of	fentity fability	3. F	ile number:	4. Jurisdictio	n of organization:
	Ticketmaster L.L.C.	COMPA	עמ			Delawan	
i.	Name of disappearing entity:	6. Type o	f entity:	7. F	File number:	8. Jurisdictio	on of organization:
	See Attachment A						
3.	If a vote was required pursuant to Section 17551 or 3 required:	Section 1200	et seq.,	enter :	each class entitle	id to vote and the	percentage of vote
	Surviving Entity				<u> Disappe</u>	earing Entity	
	Each class entitled to yote Percentage of vote	e required	Each cla	ss enth	Itled to vote	Percenta	age of vote required
	Ro classes 100%			See A	Attachment B		
10.	The principal terms of the agreement of merger were equaled or exceeded the vote required:	approved b	y a vote o	f the n	number of interest	ts or shares of eac	ch class that
		Yes			No No	-	
4		PREMIER			THE TAXES		
Ĩ	Requisite changes to the information set forth in the	articles of or	rganizatio	n of th	a surviving limite	d liability company	y resulting from the
	nerger. Attach additional pages if necessary:						
3					SINCE CONTRACT	SKIP CERTIFICATION	COMPLETE LINES
12	Principal business address of the surviving foreign lin				her business enti	ity:	
_	anne illigation and annual 7th Class						
	too tooloo		~ ·	- -	alifornia	- - :	90010
	City: Los Angelles Other information required to be stated in the certific	ate of man	State:			Zip Code:	
: 3.	 Other information required to be stated in the certific entity was organized. Attach additional pages if necessarily 	essary.	, puisua		LIGHT CHICK! W	oaun uonsull	TOTAL VILLE NUMBERS
	and the second s	-					
}							
12	Future effective date, if any:		15 Ni	umber	r of pages attache	ed, if any:	
1					3		
16.	I certify that the statements contained in this docume	ent are true	and correc	ct of m	ty own knowledge	e. I declare that I	am the person who
ł	is executing this instrument, which execution is my a	act and deed	ı. Attach i	additio	onal signature pag	ges, if necessary.	
l					ean J. Gantz, Se	•	
1	Coman				etmaster Corpor		
l `.	Signature of authorized person for the surviving entity		T,	ype or pi	nint name and little of po	nerson signing	
ľ			_				
•	Signature of authorized person for the surviving entity		\bar{t}	ype or pi	rint name and little of p	person signing	
•			=	D	vint name and title of n	inches alles in a	
	Climaniss of subhorned margins for the riseascenism entity		₹.	~			
	Signature of authorized person for the disappearing entity		₹:	ype or p	onnt name and title of p	person signing	

ATTACHMENT A

Name of disappearing entity:	Type of entity:	File Number:	Jurisdiction of organization:
Entertainment Strategies, Ltd.	Corporation	1826208	California
Ticketmaster - California, Inc.	Corporation	01132499	California
Ticketmaster-Flowers, Inc.	Corporation	2030833	California
Ticketmaster Merchandising Corporation	Corporation	1657343	California

: 56861\7263N\ATT-A.CA

ATTACHMENT B

Entertainment Strategies, Ltd.	100%
Ticketmaster - California, Inc.	100%
Ticketmaster-Flowers, Inc.	100%
Ticketmaster Merchandising Corporation	1007

Signatures of authorized persons for the disappearing entities:

ENTERTAINMENT STRATEGIES, LTD.
By:
Terry Barnes, President
By Camera &
Norman J. Santz, Secretary
,
TICKETMASTER - CALIFORNIA, INC.
By:
Terry Barnes, President
By: Same
Norman J. Gartz, Secretary
\mathcal{O}
TICKETMASTER-FLOWERS, INC.
By:
Termy Barnes, President
By: Samuel
By: Norman J. Gantz, Secretary
,
TICKETMASTER MERCHANDISING CORPORATION
Ву:
Terry Bernes, President
By: Suna /

C:\56861\7263N\SIGN.BLK

RECORDED: 11/08/2002

