

U.S. DEPARTMENT OF COMMERCE

Patent and Trademark Office

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To the Honorable Commissioner of Patents and Trademarks. Please record the attached original documents or copy thereof.	
1. Name of conveying party(ies): 9-9-03	2. Name and address of receiving party(ies):
CENTRAL IMPULSORA, S.A. DE C.V.	Name: GRUPO BIMBO, S.A. DE C.V.
□ Individual(s) □ Association □ General Partnership □ Limited Partnership □ Corporation Country of Mexico □ Other Additional name(s) of conveying party(ies) attached? □ Yes ■ No 3. Nature of conveyance:	Internal Address: Prolongacion Paseo de la Reforma No. 1000 Street Address: Col. Desarrollo Santa Fe, Delegacion Alvaro Obregon City: Mexico City State Mexico ZIP: 01210, D.F. Individual(s) citizenship
□ Assignment Merger	□ Association
☐ Security Agreement ☐ Change of Name	□ General Partnership □ Limited Partnership □ Corporation-State Country of Mexico
Other	© Corporation-State Country of Mexico □ Other
Execution Date: December 11, 2002 (complete copy of document recorded at reel/frame no. 002657/0395)	If assignee is not domiciled in the United States, a domestic representative designation is attached: ☑ Yes ☐ No (Designation must be a separate document from Assignment) Additional name(s) & address(es) attached? ☐ Yes ☑ No
4. Application number(s) or registration number(s):	0 3 3
A. Trademark Application No.(s)	B. Trademark registration No.(s)
76/364,418	B. Trademark registration No.(s) OPRIVATION OF THE PROPERTY O
Additional numbers attached? ■ Yes □ No	
E ::	
5. Name and address of party to whom correspondence concerning document should be mailed: Name: Russell N. Rippamonti	6. Total number of applications and registrations involved:
Fish & Richardson P.C.	7. Total fee (37 CFR 3.41): <u>\$40.00</u>
Internal Address:	 Enclosed □ Authorized to be charged to deposit account.
Street Address: 5000 Bank One Center, 1717 Main Street	(If check is not received with this correspondence or additional fees are required, please charge to deposit account 06-1050 (15860-013001)
City: <u>Dallas</u> State: <u>Texas</u> Zip: <u>75201</u>	8. Deposit Account number:
	(Attach duplicate copy of this page if paying by deposit account)
DO NOT USE THIS SPACE	
9. Statement and signature.	
To the best of my knowledge and belief, the foregoing information is true and correct and any attached copy is a true copy of the original document.	
Russell N. Rippamonti	<u>~/4/03</u>
Name of Person Signing Signature	Date
Total number of pages comprising cover sheet: 125	

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EXHIBIT A

Mark TWO STEPPERS Serial No. 76/364,418

FAUSTO RICO ÁLVAREZ

GONZALO M. ORTIZ BLANCO

Associated Notary's offices 6 and 98 MEXICO, D. F.

0389558

BOOK FIVE THOUSAND FOUR HUNDRED AND FORTY-FIVE - GGMH/CAT/CCA
TWO HUNDRED AND FOUR THOUSAND EIGHT HUNDRED NINETY-SIX.

MEXICO, FEDERAL DISTRICT, December 11th, two thousand and two. I, GONZALO M. ORTIZ BLANCO, holder of notary's office number ninety-eight of the Federal District, acting as partner in the protocol of notary's office number six, of which Mr. FAUSTO RICO ÁLVAREZ is the holder, after identifying myself fully as notary public, record

THE MERGER OF THE CORPORATIONS "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, as MERGED CORPORATION and "GRUPO BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, as MERGING CORPORATION,

resulting of the official recording that I conducted upon the request of Mr. Raúl Enrique Noriega Sendel, pursuant to the following background and clauses:

BACKGROUND

I.- Pursuant to notarial deed number ten thousand six hundred and seventy, dated June 15th nineteen hundred and sixty-six, before Mr. Tomas O'Gorman, holder of notary's office number ninety-six of the Federal District, the first testimony of

which was registered in the Property and Commerce Public Register of this capital, in the Commerce section, third book, volume six hundred and thirty-six, on page three hundred and seventy seven, and under number two hundred and ninety-nine, the Corporation "PROMOCIÓN DE NEGOCIOS", SOCIEDAD ANÓNIMA was constituted.

II.- Pursuant to deed number ten thousand seven hundred fifty-two dated July 18th nineteen hundred and sixty-six, before the same abovementioned notary public, the first testimony of which was registered in the Property and Commerce Public Register of this capital, in the Commerce section, third book, volume six hundred and forty-seven, on page twenty-six, and under number twenty, "PROMOCION DE NEGOCIOS", SOCIEDAD ANÓNIMA, increased its capital stock up to the amount of ONE HUNDRED THOUSAND PESOS, reforming its articles of incorporation for this purpose.

III.- Pursuant to deed number eleven thousand three hundred and eighty-one, dated May 4th, nineteen hundred and sixty-seven, before the same abovementioned notary public, the first testimony of which was registered in the Property and Commerce Public Registration of this capital, in the Commerce section, third book, volume six hundred and sixty-seven, on page ninety-eight and under number sixty two, "PROMOCION DE NEGOCIOS", SOCIEDAD ANÓNIMA, increased its capital stock up

to the amount of ONE HUNDRED AND SEVENTY-FIVE THOUSAND PESOS, reforming its articles of incorporation for said purpose.

IV.- Pursuant to deed number twenty thousand four hundred and ninety-nine, dated January 16th, nineteen hundred seventy-eight, before the same notary public as above, the first testimony of which was registered in the Property and Commerce Public Registration of this capital, in the Commerce section, third book, volume one thousand fifty-one, on page one hundred thirty-two and under number one hundred twenty-six, the change of denomination from "PROMOCIÓN DE NEGOCIOS", SOCIEDAD ANONIMA, to "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA, war recorded as well as the increase of its capital stock up to the amount of FOUR HUNDRED FIFTY THOUSAND PESOS, reforming its articles of incorporation for said purpose.

V.- Pursuant to deed number twenty-one thousand nine hundred and eighty-eight, dated July 6th, nineteen hundred seventy-nine, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA, increased its capital stock up to the amount of SEVEN HUNDRED AND EIGHTY THOUSAND PESOS, reforming its articles of incorporation for said purpose.

VI.- Pursuant to deed number twenty-three thousand nine hundred and forty-two, dated July 29th, nineteen hundred

eighty-one, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, the transformation of "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA, to "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, was recorded, reforming its articles of incorporation for said purpose.

VII.- Pursuant to deed number twenty-seven thousand six hundred and twenty-five, dated May 27th, nineteen hundred eighty-five, before the same notary public as above, the first testimony which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, increased the fixed part of its capital stock up to the amount of SEVEN HUNDRED EIGHTY THOUSAND PESOS, reforming its articles of incorporation for said purpose.

VIII.- Pursuant to deed number twenty-eight thousand two hundred and ten, dated April 3rd, nineteen hundred eighty-six, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, increased its capital stock up to the amount of ONE MILLION TWO HUNDRED EIGHTY-SEVEN THOUSAND SEVEN

HUNDRED AND EIGHTY PESOS, And agreed moreover, in the same instrument, to reduce said capital, so that it amounts to THREE HUNDRED TWENTY-FOUR THOUSAND FOUR HUNDRED AND EIGHTY PESOS, reforming its articles of incorporation for said purpose.

IX.- Pursuant to deed number ten thousand seventy-two, dated December 19th, nineteen hundred eighty-eight, before Mr. Rogelio Magaña Luna, holder of notary number one hundred fifty-six of the Federal District, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, reformed its articles of incorporation.

X.- Pursuant to deed number sixteen thousand one hundred and seventy seven, dated June 15th, nineteen hundred and ninety-two, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, reformed its articles of incorporation.

XI.- Pursuant to deed number twenty one thousand four hundred and sixty-five, dated October 18th, nineteen hundred ninety-four, before the same notary public as above, the first testimony of which was registered in the Commerce Public

Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, increased its capital stock up to the amount of TWO HUNDRED AND FOURTEEN MILLION NINE HUNDRED AND NINETY THOUSAND FIVE HUNDRED AND THIRTY-FOUR PESOS, and totally reformed its articles of incorporation . XII.- Pursuant to deed number thirty-one thousand seven hundred and seventy-eight, dated June 9^{th} , nineteen hundred and ninety-eight, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, increased its capital stock up to the amount of ONE THOUSAND TWO HUNDRED AND TWENTY-SIX MILLION ONE HUNDRED AND TWENTY-EIGHT

XIII.- Pursuant to deed number thirty-five thousand two hundred and ninety-four, dated July 30th, nineteen hundred and ninety-nine, before Mr. José Luis Quevedo Salceda, holder of notary's office number one hundred and forty-five of the Federal District, acting as alternate in the protocol of notary's office number one hundred fifty-six, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine

FIFTY-FOUR PESOS, reforming its articles of incorporation

for this purpose.

thousand five hundred and six, "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, increased its capital stock up to the amount of TWO THOUSAND TWO HUNDRED AND NINETY-NINE MILLION TWO HUNDRED AND EIGHTY-EIGHT THOUSAND FIFTY-FOUR PESOS, reforming its articles of incorporation for said purpose.

XIV.- Pursuant to deed number thirty-five thousand four hundred and sixty-two, dated August 24th, nineteen hundred and ninety-nine, before Mr. Rogelio Magaña Luna, holder of notary's office number one hundred fifty-six of the Federal District, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, the change of denomination from "GRUPO INDUSTRIAL BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, to "GRUPO BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, was recorded, reforming its articles of incorporation for said purpose.

XV.- Pursuant to deed number ninety-one thousand nine hundred and twenty-nine, dated May 7th, two thousand and two, before Mr. Armando Galvez Pérez Aragón, holder of notary's office number one hundred and three of the Federal District, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nine thousand five hundred and six, "GRUPO BIMBO", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, totally reformed its articles of

incorporation to establish its residence in Mexico, Federal District, for indefinite duration, clause of admission of foreigners, minimum capital stock of one thousand nine hundred and one million seven hundred thirty-two thousand four hundred and eighty pesos, and having as corporate purpose:

- 1.- Promote, constitute, organize, exploit, acquire, and participate in the capital stock or the patrimony of any type of mercantile or civil Corporations, partners or Corporations, be them industrial, commercial, service or of any type, both national and foreign, as well as to participate in their administration or liquidation.
- 2.- Acquire, under any legal instrument, shares, interests, participations or social parts of any type of mercantile or civil Corporations, be it forming part of its constitution or through later acquisition as well as sell, dispose of and negotiate said shares, interests, participations, or social parts, including any other credit instruments;
- 3.- Conduct any type of acts related to the manufacture, distribution, commercialization and sale of food products processed foods, including illustratively but not limitatively, bread, pastry, cookies, candies, chocolate buns, appetizers, tortillas, as well as raw materials and machinery and equipment for the manufacture, distribution, commercialization and sales of the above products;

- 4.- Receive from other Corporations and natural persons, as well as give to other Corporations and natural persons, any service necessary to fulfill its objects or corporate purposes.
- 5.- Obtain, acquire, develop, improve, use, grand and receive licenses or dispose of, under any legal instrument, of any of patents, trademarks, service marks, models of utility, industrial designs, industrial secrets, certificates of inventions, and commercial names, and any other industrial property rights, as well as copyrights, in Mexico or abroad; 6.- Obtain any type of financing, loans or credits, issue any class of securities, including stock exchange certificates, bonds or credit instruments, commercial paper, as well as any instruments, with or without granting real other debt quarantee through collateral, mortgage, trust or under any other legal instrument, as well as acquire and negotiate with them on national and foreign markets, as well as to conduct derived and synthetic operations;
- 7.- Grant any type of financing or loan to natural persons or commercial or civil Corporations, companies and institutions with whom the Corporation has commercial or business relations in which the Corporation is holding capital stock, receiving real guarantees or not.
- 8.- Grant any type of guarantees, be them real, personal, or endorsement of bonds, credit or debt instruments in its name

- or in favor of natural persons, Corporations, associations and institutions in which the Corporation has interest or participation, or with which de Corporation has business relations, constituting itself as bondsman, obligor for the whole of the debt, guarantor or endorser of said persons;

 9.- Subscribe, issue, emit, negotiate, accept, endorse and
- 9.- Subscribe, issue, emit, negotiate, accept, endorse and support any type of credit or debt instrument and conduct credit operations;
- 10.- Conduct any type of commercial operations for itself or for others;
- 11.- Make all type of commercial acts, with regard to goods, rights, instruments and securities, and make all type of works or building, for itself or for others;
- 12.- Lease or rent or bail, as well as acquire, own, permute, sell, transfer, dispose of, encumber, the ownership or possession of any type of personal property, and real estate, including any real or personal rights on them, necessary or convenient for its corporate purpose or for the operations or corporate purposes of the commercial or civil Corporations, associations and institutions in which the Corporation has interest or participation of any type;
- 13.- Act as commission merchant, mediator, representative, agent or intermediary of any person;
- 14.- Place its own shares, securities representing them, credit or debt instruments, on national or foreign stock

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exchanges, with the previous authorization of the corresponding authorities, including foreign stock exchanges or quotation systems;

- 15.- Buy its own stocks, pursuant to the Stock Exchange Market Law and the applicable general provisions and;
- 16.- In general, conduct any type of acts, contracts, agreements and operations of any type related to the corporate purpose, including the possession, sale, encumbrance, rent and administration of real estates.

XVI.- Pursuant to deed number nine thousand five hundred and sixty-nine, dated January 26th, nineteen hundred and sixty-two, before Mr. Javier Correa Field, holder of notary's office number ninety-five of the Federal District, the first testimony of which was registered in the Property and Commerce Public Register of this capital, in Commercial section, third book, volume five hundred and sixty, on page two hundred and seven and under number one hundred seventy-nine, "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, was constituted.

XVII.- Pursuant to deed number fourteen thousand nine hundred and eighty-four, dated October 27th, nineteen hundred and seventy-one, before the same notary public as above, the first testimony of which was registered in the Property and Commerce Public Register of this capital, in the Commercial section, third book, volume eight hundred nineteen, on page

nine, and under number seven, the amplification of the corporate purpose of "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, was recorded, reforming its articles of incorporation for this purpose.

XVIII.- Pursuant to deed number twenty-six thousand one hundred and eighty-eight, dated November 4th, nineteen hundred and eight-three, before the same notary public as above, the first testimony of which was registered in the Commerce Public Register of this capital, on the Commercial page number nineteen thousand three hundred sixty-eight, "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, reformed the ninth article of its articles of incorporation.

XIX.- Pursuant to deed number sixteen thousand six hundred and fifty-nine, dated September 3rd, nineteen hundred and ninety-two, before Mr. Rogelio Magaña Luna, holder notary's office number one hundred and fifty-six of Federal District, the first testimony of which was registered in the Commerce Public Register of this capital, Commercial page number nineteen thousand three hundred and sixty-eight, "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, totally reformed its articles of incorporation establish its residence in Mexico, Federal District, duration one hundred years, minimum capital stock of one hundred pesos, maximum: unlimited, clause excluding foreigners and having a corporate purpose the one specified in said deed.

- XX.- Pursuant to instrument number three thousand three hundred and three, dated September 8th, two thousand, before Mr. Francisco Castellanos Guzmán, public broker number twenty, the first testimony of which was registered in the Commerce Public Register of this capital, on Commercial page number nineteen thousand three hundred and sixty-eight, "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE, widened its corporate purpose reforming for this purpose the second article of its articles of incorporation, that was worded as reproduced hereinafter:
- A).— The rendering of any type of commercial, technical, administrative and related services to the Corporations requesting them in the following fields: manufacturing techniques, organization and administration, purchases and sales, both regarding raw materials as finished products by the same Corporations, credits and collections, accounting and any other commercial, technical or administrative service.
- B).- The rendering to the natural persons requesting it of the services mentioned illustratively but not limitatively: manufacturing techniques, organization, administration, accounting, credit and collection, fiscal consulting, commercial techniques, and in general any other service related or similar to the ones already mentioned.

C).- Render services and/o assess with regard to: the hiring of any type of media and advertising, design and implementation of promotional activities, elaboration or outsourcing of market studies and surveys.

Purchase and sell for itself or for third parties: Times and spaces in any type of advertising media, promotional articles, market studies and/or surveys.

Own and sell times and spaces in advertising media such as: billboards, listings, magazines, etc., in general all type of activities related to advertising, promotions and marketing of goods and services in general.

- D).— The purchase, ownership, utilization, sale, transfer, lease, authorizations of use or any other form of disposal of patents registered in the Mexican Republic or any foreign country, as well as of the rights on patents, technical and industrial information, permissions and privileges, inventions, improvements, processors, literary rights, trademarks and commercial names.
- E).- Establish, lease, operate and administrate in any way, offices, stores, warehouses, and any type of establishments convenient for its purposes.
- F).- Make any type of commercial operations for itself or for others.

Acquire or sell, receive as guarantee or encumber any type of securities, commercial effects or credit instruments, and, in

general, make operations with any type on securities, credit instruments, commercial effects and precious metals, within the legal limitations.

Acquire and sell shares or interests in other Corporations, civil or commercial.

The Corporation shall no conduct intermediation acts usual in the financial markets, through which resources are obtained from public, destined for profit placement, either for itself or for others.

In general terms, make all type of commercial acts, with regard to goods, securities and instruments and make all type of works or buildings, for itself or for others.

Act as commission merchant, representative of agent.

- G).- Set up, lease, operate and administrate in any way factories, plants, laboratories, offices, stores, warehouses, and any other establishment convenient for its purposes.
- H).- Acquire, sell, import, export, distribute, encumber, and in general commercialize and negotiate in any way any type of personal properties.
- I).- Give and receive any type of technical, administrative and supervision services.
- J).- Acquire, sell, administrate, lease or rent, encumber, and in general negotiate any type of personal properties.

- K).- Set up branches, agencies, or representations and act as commission merchant, representative, commercial mediator or distributor.
- L).- Lend or borrow money and give the necessary guarantees.
- M).- Issue, subscribe and negotiate any type of credit instrument, as well as endorse credit instruments and constitute itself as guarantor in any type of own and third party bonds.
- N).- Conduct any type of acts and make any class of labor, civil or commercial contracts.
- XXI.- The shareholders of "CENTRAL IMPULSORA", SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE held an extraordinary meeting the minutes of which were drafted, said minutes are shown to me by the appearing party on nine pages that together with the corresponding attendance list I adjoin to this document as attachment "A" and that the appearing party ask me to record officially, pursuant to the provisions of article one hundred ninety-four of General Corporation Law, said minutes are as follows:
- At 9:00 hours on December 11, 2002, the shareholders of Central Impulsora, S. A. de C. V. (the "Corporation" or the "Merged Corporation") met at the main offices located on Prolongación Paseo de la Reforma No. 1000, Col. Desarrollo Santa Fe, in Mexico, Federal District, to hold a Shareholder

Extraordinary Meeting to which they had been previously summoned by the Secretary of the Corporation.

By unanimous designation of the attending persons, Mr. Luis Miguel Briola Clement acted as Chairman of the meeting and Mr. Raul Noriega Sendel as Secretary of said meeting. Making use of the capacity granted by the articles of incorporation of the Corporation, the Chairman appointed as scrutineer Mr. Miguel Arellano Carrillo, to whom he asked to count the shares represented in the meeting, to check the fulfillment of the provisions of the General Corporation Law and to make the corresponding certification.

Once the number of shares represented was checked, the scrutineer certified that 1,645,954 nominative common shares without face value expression are duly represented in this meeting, i.e. the total number of shares into which the capital stock of the Corporation is divided, which as of today amounts to 1,743,456,500 pesos, national currency (one thousand seven and forty-three million four hundred and fifty-six thousand five hundred 00/100, national currency) totally subscribed and paid, pursuant to the attendance list of the current meeting which is adjoined to the present document as attachment "A".

Based on this, the chairman declared the meeting legally installed because the sufficient quorum has been reached, stating that the publication of the summons is not requested

since all the shares into which the capital stock of the Corporation is divided are represented. Then, the secretary read the following:

AGENDA

- Discussion and eventual approval of the non audited individual financial statements of Central Impulsora,
 S.A. de C.V., as of September 30th, 2002.
- II. Discussion and eventual approval of a proposal to merge with Grupo Bimbo, S.A. de C.V., as Merging Corporation surviving, with Central Impulsora, S.A. de C.V., as Merged Corporation disappearing; as well as the corresponding merger agreement.
- III. Designation of special delegates to formalize and execute the resolutions adopted at this meeting.
- IV. Reading and eventual approval of the minutes.

 Thereafter, the various points of the agenda were handled, in the following way:
 - I. Discussion and eventual approval of the non audited individual financials statements of Central Impulsora, S.A. de C.V., as of September 30th, 2002.

With regard to this first point of the agenda, the chairman informed that in order to fulfill the valid legal dispositions and so that the shareholders of the Corporation approve that merger to be discussed in the present meeting, it was necessary to approve the non audited individual

financial statements of the Corporation as of September 30th, 2002, a copy which is adjoined to this document as attachment "B".

Then, the chairman asked the shareholders if they had any comments regarding the above exposed matter. After the deliberation between the attending persons, the following resolution was adopted unanimously:

Sole Resolution

The non audited individual financial statements of the Corporation as of September 30th, 2002 are approved, said financial statements will be the basis for the merger referred to in point II of the agenda, and are adjoined to the present document as attachment "B".

II. Discussion and eventual Approval of a proposal to merge with Grupo Bimbo, S.A. de C.V.; as Merging Corporation surviving, with Central Impulsora, S.A. de C.V., as Merged Corporation disappearing; as well as the respective merger agreement.

With regard to this point of the agenda, the chairman told the shareholders that it was convenient to merge the Corporation as Merged Corporation disappearing with Grupo Bimbo, S.A. de C.V. (the "Merging Corporation") as Merging Corporation surviving.

The chairman informed that the merger between the Merging Corporation and the Merged Corporation shall be effective

precisely at the close of commercial operations on December 13th, 2002, independently of the day on which the balances are published on the official newspaper of the main offices of the Corporations that are Merging or in the Official Gazette of the Federation, and independently of their recording in the Commerce Public Register corresponding to the residences, together with these agreements. The legal effects of this merger shall be retroactive as of December 13th, 2002 if there is no objection from creditors or in case of objections from creditors, if said objections have been legally dismissed or withdrawn by the parties filing them. Moreover, if registration of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreement in the official newspaper of the main offices of the Merged Corporation occurred after the close of operations of December $13^{\rm th}$, 2002, the effects of the merger shall be retroactive and shall be effective at the close of operations of December $13^{\rm th}$, 2002 and before the beginning of operations of December 14th, 2002.

In the same way, the chairman informed the present persons that the legal representative of Panificación Bimbo, S.A. de C.V., in his capacity as shareholder of the Corporation, had informed him that Panificación Bimbo, S.A. de C.V. agreed with Grupo Bimbo S.A. de C.V., also in its capacity as shareholder of the Corporation, that once the merger between

the Merging Corporation and the Merged Corporation are effective, pursuant to the provisions of the article 225 of the General Corporation Law, he shall receive from Grupo Bimbo, S.A. de C.V., in its capacity as shareholder of the Corporation, the amount of \$1,110 pesos (one thousand one hundred ten pesos, national currency), for the relinquishment by Panificación Bimbo, S.A. de C.V., of his right to be shareholder of the Merging Corporation by operation of the merger. Moreover, and because of what has been exposed, it is declared that Panificación Bimbo, S.A. de C.V., has never owned stocks of the Merging Corporation.

Additionally, the Chairman asked the secretary to expose the terms and conditions of the merger. The secretary exposed de main characteristics of the merger and described the contents of the merger agreement to be made between the Merged Corporation and the Merging Corporation, which were made available to the attending shareholders. A copy of the merger agreement is adjoined to this document as attachment "C".

Then, the Chairman asked the shareholders if they had any comments to make regarding the above exposed matter. After deliberation between shareholders, the following resolutions were unanimously adopted:

First Resolution.

The Merger between the Merging Company and the Merged Company is approved, said merger shall be fully effective precisely

upon the close of the commercial operations of December 13, 2002, independently of the date on which the balances are published in the official newspaper of the main offices of the Corporations that are Merging or in the Official Gazette of the Federation, and independently of the registration of said balances in the Commerce Public Register of the main offices, together with these agreements.

Second Resolution.

The legal effects of said merger shall be retroactive as of December 13, 2002, if there is no objection of the creditors in case of objections from the creditors, if said objections have been legally dismissed or withdrawn by the parties filing them. Moreover, if the registration of the merger agreements in the Commerce Public Register or publication of balances and the merger agreement official newspaper of the main offices of the Corporations occurred after the close of operations December 13, 2002, the effects of the merger shall be retroactive and shall be effective as of the close operations of December 13, 2002 and before the beginning of operations of December 14, 2002.

Third Resolution.

The publication of the merger agreement and de balances of the Merged Corporation in the Official Gazette of the Federation is approved in order that, once said publication

has been made, the merger agreement and the balances of the Merged Corporation be registered in the Commerce Public Register.

Fourth Resolution.

For the effects of what is stated in article 223 of the General Corporation Law, the following shall be the bases ruling the merger:

First. Merger Agreement. The Merging Corporation and the Merged Corporation expressly agree to merge, the Merging Company surviving as a consequence of the merger. For what has just been said, from the date on which the merger is effective on, the Merged Corporation shall cease to exist, all the properties, rights and obligations of the Merged Corporation shall correspond to the Merging Corporation and the articles of incorporation and by-laws of the Merging Corporation, valid on said date, shall continue being applicable.

Second. Financial Statements. (a) Base Financial Statements. The financial statements of the Merged Corporation, approved in the previous point I and of the Merging Corporation, as of September 30, 2002, shall be the base financial statements for the agreed merger.

(b) Closing Financial Statements. Each one of the Merging Corporation and Merged Corporation shall prepare closing

financial statements as of the close of operations of December 13, 2002.

- (c) Opening Financial Statements (Merged). Based on the closing financial statements referred to in paragraph (b) above, the Merging Corporation shall prepare Merged opening financial statements, i.e. showing the consolidation of its assets, liabilities and capital with the assets, liabilities and capital of the Merged Corporation at the close of the operations of December 13, 2002.
- (d) Principles. The financial statements referred to in paragraphs (b) and (c) above shall be made pursuant to the principles that have been applied in the elaboration of the balance of the Merging Company, giving full effects to the merger.
- Third. Registration and Publication. (a) Registration. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merging Company and the Merged Company shall register the merger agreements in the Commerce Public Register of the Federal District.
- (b) Publication. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merger Agreements adopted by the respective shareholders meetings of the Corporations taking part in the merger and the balance of approved at said Meetings shall be published in the Official Gazette of the Federation, in order that, once

publication is made, the merger agreements and the balances of the Merging Corporation and the Merged Corporations be registered in the Commerce Public Register.

Fourth. Effects of the Publication. Creditors' objections. Pursuant to the provisions of article 225 of the General Corporation Law, the Merged Corporation and the Merging Corporation have obtained the agreement of their creditors so that the Merger can take effect precisely on December 13, 2002. The legal effects of the merger shall be retroactive as of December 13, 2002 if there is not objection from creditors or in case of objections from creditors, if said objections have been legally dismissed or withdrawn by the parties having filed them. Moreover if the registration of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are Merging, or both, occurs after the close of operations of December 13, 2002, the effects of the merger shall retroactive and effective as of the close of operations of December 13, 2002, and before the beginning of operations of December 14, 2002.

Fifth. Full Effects. (a) Date. Pursuant to the supposition of the article 225 of the General Corporation Law, the merger shall be effective precisely as of the close of the commercial operations ο£ December 2002, 13,

independently of the date on which the balances are published the official newspaper of the main offices of the Corporations that are Merging or in the Official Gazette of the Federation, and independently of whether the registration in the Commerce Public Register of the main offices, together with these agreements, are made. The legal effects of the merger shall be retroactive as of December 13, 2002, if there is no objections from creditors or, in case of objections from creditors, if said objections have been legally dismissed or withdrawn by the parties that had filed them. Moreover, if the registration of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are Merging occurs after the close of operations of December 13, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13, 2002 before the beginning of operations of December 14, 2002.

(b) Universal Assignment. Once the agreed effective, the Merging Corporation shall be the universal assignee of the Merged Corporation and the assets, liabilities and capital of said Merged Corporation shall be incorporated into the patrimony of the Merging Corporation without reserve or limitation of any type and without the need of any specific or complementary legal action, except in

the cases indicated hereinafter. Because of what just been said:

- (i) The assets, liabilities and capital of the Merged Corporation are consolidated with the assets, liabilities and capital of the Merging Corporation;
- (ii) The Merging Corporation shall acquire the direct control over all the physical and legal properties constituting the patrimony of the Merged Corporation as of the time when the Merger is effective, and said properties shall be the ones presented in the financial statements as of the close of 2002, December 13, including, without operations of limitation, patents, trademarks and commercial names, among others, integrating the assets of the Merged Corporation, including the determined or undetermined principals, derived or accessory rights, of which the Merged Corporation could be o become holder at this time or in the future, for reasons occurring before or after of the time on which the agreed Merger is effective;
- (iii) The Merging Corporation shall assume the responsibility of all the obligations and credits of any type or quality, principals derived or accessory of the Merged Corporation when the merger is effective, and that shall be all the obligations and credits appearing in its financial statements as of the close of operations of December 13, 2002, and that shall be canceled through their punctual and timely

fulfillment by the Merging Corporation on the dates established in the legal or contractual acts originating them or resulting from legal agreement.

- (iv) The Merging Corporation, as universal assignee of the Merged Corporation, shall assume all labor and fiscal liabilities derived or that could be derived in the future, with regard to the workers and employees of the Merged Corporation, with regard to federal taxes and, eventually, before corresponding municipal, state the and governments. Moreover, the Merging Corporation pledges to labor obligations cover and taxes, rights contributions owed by the Merged Corporation when said Merger is in effect, whether determined before or after said event, including within said responsibilities, taxes, and/or contributions as well as the resulting surcharges and penalties.
- (v) All the powers of attorney granted by the Merged Corporation shall be fully valid but now as powers of attorney granted by the Merging Corporation, without the need of any additional act or ratification.

Sixth. Other Acts; Best efforts. The parties agreed to make their best efforts perform, or cause to perform, all the acts that shall be necessary or desirable to consume the merger and so that said merger be totally effective, including,

without limitation, the obtainment of the necessary authorizations.

Seventh. Applicable Law and Jurisdiction. For the interpretation, fulfillment and execution of this agreement, the federal laws shall be applicable and the courts of Mexico City, Federal District shall be competent, the parties waiving any other jurisdictions that may correspond to them.

Fifth Resolution.

The relinquishment, once the previously approved merger is effective, made by Planificación Bimbo, S.A. de C.V, in its capacity as shareholder of the Corporation, to become shareholder of the Merging Company because of the merger, is approved. Moreover, it is approved that because of said relinquishment, Grupo Bimbo, S.A. de C.V. shall pay to Panificación Bimbo, S.A. de C.V. the amount of \$1,110 pesos (one thousand, one hundred and ten pesos, National Currency).

Sixth Resolution.

The merger agreement, adjoined to this document as attachment "C" containing the text of the bases to which the previous resolution refers to, is approved.

III. Designation of special delegates to formalize and execute the resolutions adopted by this meeting.

With regard of this point of the agenda, the Chairman explained to the shareholders that as a consequence of the

resolutions adopted by the present meeting, it was necessary to designate delegates responsible to perform them.

Then, the Chairman asked the shareholders if they had any comment with regard to what has been exposed. After deliberation between the attending shareholders, the following resolutions were unanimously adopted:

Sole Resolution.

Guillermo Quiroz Abed, Miguel Arellano Carrillo, Jorge Luis Confalonieri Herrero, Alexis E. Rovzar de la Torre, Raúl Noriega Sendel y Luis Miguel Briola Clément, are authorized to instrument and perform together or separately the resolutions of the Meeting and to make the procedures and acts necessary for this purpose, including, illustratively but not limitatively:

- 1. The publication in the Official Gazette of the Federation of the merger agreement approved in the present Meeting as well as the rest of the documents mentioned in these minutes and the publication of which is necessary pursuant to the applicable legal provisions;
- 2. The representation of the Corporation during the period starting from this date to the date on which the merger is effective and then, if necessary, to carry out any pending procedure. Moreover, take legal measures necessary for preparing, making and signing accounting and fiscal documents

as well as any other legal documents needed to implement the agreed Merger;

3.- The official recording with regard to the minutes of this Meeting, pursuant to articles 223, 224 and following of the General Corporation Law, as well as the request to issue additional testimonies and certified copies of the notarial instrument that may be needed; and;

4.- Making, in the name and stead of the Corporation, the merger agreement to the made with the Merging Corporation.

These minutes were drafted and once read, approved and ratified by all the present persons, were signed by the Chairman and the Secretary, who certified that at the end of the session, all the shareholders taking part in it were present.

The meeting concluded at 10:00 on this date". Signatures.

XXII.- The shareholders of "GRUPO BIMBO", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, held an extraordinary general meeting of which the minutes that the appearing party shows me on ten pages and that together with the photocopies of the publications of the respective summons I adjoin to this deed under letter "B"; moreover the appearing party asks me to record them officially, pursuant to the provisions of article one hundred and ninety-four of the General Corporation Law, said minutes are as follows:

"At 12:00 on December 11, 2002, the shareholders of Grupo Bimbo, S. A. de C. V. (the "Corporation" o the "Merging Corporation"), met at the main offices of the Corporation located on Prolongación Paseo de la Reforma No. 1000, Col. Desarrollo Santa Fe, in Mexico, Federal District, in order to hold a Shareholder Extraordinary General Meeting to which they were previously summoned by the Commissary of the Corporation, through publication in the newspapers Reforma, El Financiero and El Economista, on November 26, 2002; a copy of said publications is adjoined to the present document as Attachment "A".

The Chairman of the Board of Directors, Mr. Roberto Servitje Sendra, chaired the meeting, and Mr. Alexis E. Rovzar de la Torre, Secretary of the Board of Directors acted as Secretary. Moreover, Mr. Juan M. Gras Gas, Commissary of the Corporation, was present.

Pursuant to article forty-first of the articles of incorporation of the Corporation, the Chairman appointed Messrs. Miguel Arellano Carrillo and Raul Noriega Sendel, as scrutineers who, after accepting their respective positions and protesting to perform them loyally, proceeded to conduct the scrutiny of the share deposit certificates exhibited by the shareholders or their representatives, prepared the attendance list, on which once signed, they certified that 962,481,664 shares of 1,175'800,000 in circulation, i.e.

81.8576% were represented at the meeting. The attendance list and the documents showing the representation of the shareholders are adjoined as Attachment "B" at the end of the present minutes.

The Chairman asked the Meeting Secretary, in order to fulfill the provisions of paragraph "C", fraction VI, of article 14 Bis 3 of the Stock Market Law, to review the fulfillment of the requirements referred to in said legal precept and to make the corresponding certification, which is included to the present minutes as Attachment "C", which is transcribed hereinafter:

"The undersigned, Secretary of the Shareholders Extraordinary General Meeting of Grupo Bimbo, S.A. de C.V., had reviewed:

- (a) The shareholders register on the date of this Meeting;
- (b) The share deposit certificates and the lists of shareholders adjoined to them;
- (c) The forms of the powers of attorney pursuant to article 14 Bis 3 of the Stock Market Law; and
- (d) The admission cards and the attendance list made by the scrutineers.

After having reviewed that the provisions of paragraph c), fraction VI, of article 14 Bis 3 of the Stock Market Law are observed, I certify that, because the applicable legal requirements have been fulfilled and because 81.8576% of the

shares of the Corporation are represented, the Meeting can be validly held.

Mexico, D. F., this December 11th, 2002. Secretary: Alexis E. Rovzar de la Torre." Because of what has been said, the Chairman declared the Meeting legally installed, because the sufficient quorum has been reached, pursuant to article forty-five of the articles of incorporation, and thus asked the Secretary to read the following:

AGENDA

- I.- Discussion and eventual approval of the non audited consolidated financial statements of Grupo Bimbo, S.A. de C.V., as of September $30^{\rm th}$, 2002.
- II.- Discussion and eventual approval of a proposal to merge Grupo Bimbo, S.A. de C.V.; as surviving Merging Corporation, with Central Impulsora, S.A. de C.V., as disappearing Merged Corporation; as well as the respective merger agreement.
- III.- Designation of special delegates to formalize and execute the resolutions adopted by this Meeting.
- IV.- Reading and eventual approval of the minutes.
- Then, the various points of the agenda were handled, in the following way:
- I.- Discussion and eventual approval of the non audited consolidated financial statement of Grupo Bimbo, S.A. de C.V., as of September 30th, 2002.

With regard to the first point of the agenda, the Chairman informed that in order to fulfill the current legal dispositions and so that the Corporation shareholders approved the merger to be discussed in the present Meeting, it was necessary to approve the non audited consolidated financial statements of the Corporation as of September 30th, 2002, copy of which is adjoined to the present minutes as Attachment "D".

Then, the Chairman asked the shareholders if they had any comments regarding what had been exposed. After the liberation between the attending shareholders, a vote was taken; the result of said vote is adjoined to the present document in the "Voting Record". Because of the result of the vote, the present meeting took, because of the vote of 80.1957%, i.e. the unanimous vote of the represented shares, the following resolution:

Sole Resolution

The non audited consolidated financial statements of Grupo Bimbo, S.A. de C.V. as of September 30th, 2002, are approved, and shall serve as basis for the merger pursuant to point II of the Agenda; said financial statements are adjoined to the present minutes as Attachment "D".

II.- Discussion and eventual approval of a proposal to merge Grupo Bimbo, S.A. de C.V., as surviving Merging Corporation,

with Central Impulsora, S.A. de C.V., as disappearing Merged Corporation; as well as the respective merger agreement.

With regard to this point of the Agenda, the Chairman told the shareholders that it. was convenient to merge Corporation as surviving Merging Corporation with Central Impulsora, S.A. de C.V. (the "Merged Corporation") disappearing Merged Corporation. Moreover, the informed that on this very day the Shareholders Extraordinary General Meeting of the Merged Corporation had approved the merger with the Corporation.

The Chairman informed that the merger between the Merging Corporation and the Merged Corporation shall be effective precisely on the close of the commercial operations of December 13th, 2002, independently of the date on which the balances are published in the official newspaper of the main offices of the Corporations parties of said merger on in the Official Gazette of the Federation, and independently of whether they are registered in the Commerce Public Register of their main offices, together with said agreement. The legal effects of said merger shall be retroactive as of December 13th, 2002 if there is no objection from creditors or if the objections from creditors have been legally dismissed or withdrawn by the parties that filed them. Moreover, if the registration of the merger agreement in the Commerce Public Register or the publication of the balances and the merger

agreement in the official newspaper of the main offices of the Merging Corporation occur after the date of close of operations of December 13, 2002, the effects of the merger shall be retroactive and effective as of the close of operations of December 13, 2002 before the beginning of operations of December 14, 2002.

Then, the Chairman asked the Secretary to expose the terms and conditions pursuant to which the merger would be conducted. The Secretary exposed the main characteristics of the merger and described the contents of the merger agreement to be made between the Merged Corporation and the Merging Corporation, which is available to the shareholders since the date of the summons for the celebration of the present Meeting. A copy of the merger agreement is adjoined to this docuemnt as Attachment "E".

Additionally, the Chairman informed the attending persons that Panificación Bimbo, S.A. de C.V., in its capacity as shareholder of the Merged Corporation, agreed with Corporation that once the merger between the Corporation and the Merged Corporation is effective, pursuant to the provisions of article 225 of the General Corporation Law, it shall receive from the Corporation the amount of \$1,110 pesos (one thousand one hundred and ten National Currency) as cash payment for its action in the Merged Corporation. Moreover, Panificación Bimbo, S.A. de

C.V. declares that it has never owned shares of the Corporation. Then, the Chairman asked the shareholders if they had any comments regarding what had been exposed. After the deliberation between the attending persons, a vote was conducted, the result of which is adjoined to the present document in the "Voting Record".

Because of the result of the vote, the present meeting takes by the vote of 80.1957%, i.e. the unanimous vote of the represented stocks, the following resolutions:

First Resolution

The merger between the Merging Corporation and the Merged Corporation is approved, said merger shall fully effective precisely as of the close of the commercial operations of December 13th, 2002, independently of the date on which balances are published in the official newspaper of the main offices of the Corporations which are parties of said merger ori.n the Official Gazette of the Federation, and independently of whether they are registered in the Commerce Public Register of the main offices, together with agreement, pursuant to what has been agreed Shareholders Extraordinary General Meeting of the Merged Corporation.

Second Resolution

The legal effect of the merger shall be retroactive as of December 13, 2002 if there is no objection from creditors or

in case of objections, if said objections have been legally dismissed or withdrawn by the parties presenting them. Moreover, if the registration of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreement in the official newspaper of the main offices of the Merging Corporation, or both, occur after the close of operations of December 13th, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13th, 2002 and before the beginning of the operations on December 14th, 2002.

Third Resolution

The publication of the merger agreement and of the balances of the Merging Corporation in the Official Gazette of the Federation is approved in order that, once said publication has been made, the merger agreement and the balances of the Merging Corporation are registered in the Commercial Public Register.

Fourth Resolution

For the effects of what is established in article 223 of the General Corporation Law, the following shall be the bases and under which the merger will take place.

First. Merger Agreement. The Merging Corporation and the Merged Corporation expressly agree to merge, the Merging Corporation surviving as a consequence of the merger. For what has just been said, from de date on which the merger is

effective, the Merged Corporation shall cease to exist, all the properties, rights and obligations of the Merged Corporation shall correspond to the Merging Corporation and the articles of incorporation and by-laws of the Merging Corporation valid as of that date shall continue being applicable.

Second. Financial Statements. (a) Base Financial Statements. The financial statements of the Merging Corporation, approved in the previous point I, and the financial statements of the Merged Corporation, as of September 30th, 2002, shall be the base of the agreed Merged.

- (b) Closing Financial Statements. Each one of the Merging Corporation and Merged Corporation shall prepare closing financial statement as of the close of the operations of December 13, 2002.
- (c) Opening Financial Statements (Merged). Based on the closing financial statements referred to in paragraph (b) above, the Merging Corporation shall prepare Merged opening financial statements, i.e. showing the consolidation of its assets, liabilities and capital with the assets, liabilities and capital of the Merged Corporation at the close of the operations of December 13, 2002.
- (d) Principles. The financial statements referred to in paragraphs (b) and (c) above shall be made pursuant to the principles that have been applied in the elaboration of the

balance of the Merging Company, giving full effects to the merger.

Third. Registration and Publication. (a) Registration. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merging Company and the Merged Company shall register the merger agreements in the Commerce Public Register of the Federal District.

(b) order to fulfill the provisions Publication. In article 223 of the General Corporation Law, the Agreements adopted by the respective shareholders meetings of the Corporations taking part in the merger and the balance of approved at said Meetings shall be published in the Official Gazette of the Federation, in order that. said once publication is made, the merger agreements and the balances of the Merging Corporation and the Merged Corporations be registered in the Commerce Public Register.

Fourth. Effects of the Publication. Creditors' objections. Pursuant to the provisions of article 225 of the General Corporation Law, the Merged Corporation and the Merging Corporation have obtained the agreement of their creditors so that the Merger can take effect precisely on December 13, 2002. The legal effects of the merger shall be retroactive as of December 13, 2002 if there is not objection from creditors or in case of objections from creditors, if said objections have been legally dismissed or withdrawn by the parties

having filed them. Moreover if the registration of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are Merging, or both, occurs after the close of operations of December 13, 2002, the effects of the merger shall be retroactive and effective as of the close of operations of December 13, 2002, and before the beginning of operations of December 14, 2002.

Full Effects. (a) Date. Pursuant to the supposition of the article 225 of the General Corporation Law, the merger shall be effective precisely as of the close of the commercial operations of December 13, 2002, independently of the date on which the balances are published the official newspaper of the main offices in Corporations that are Merging or in the Official Gazette of the Federation, and independently of whether the registration in the Commerce Public Register of the main offices, together with these agreements, are made. The legal effects of the merger shall be retroactive as of December 13, 2002, if there is no objections from creditors or, in case of objections from creditors, if said objections have been dismissed or withdrawn by the parties that had filed them. Moreover, if the registration of the merger agreements in the Commerce Public Register or the publication of the balances

and the merger agreements in the official newspaper of the main offices of the Corporations that are Merging occurs after the close of operations of December 13, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13, 2002 and before the beginning of operations of December 14, 2002.

- Assignment. Once agreed Universal the effective, the Merging Corporation shall be the universal of the Merged Corporation the assignee and assets. liabilities and capital of said Merged Corporation shall be incorporated into the patrimony of the Merging Corporation without reserve or limitation of any type and without the need of any specific or complementary legal action, except in the cases indicated hereinafter. Because of what just been said:
- (i) The assets, liabilities and capital of the Merged Corporation are consolidated with the assets, liabilities and capital of the Merging Corporation;
- (ii) The Merging Corporation shall acquire the direct control over all the physical and legal properties constituting the patrimony of the Merged Corporation as of the time when the Merger is effective, and said properties shall be the ones presented in the financial statements as of the close of operations of December 13, 2002, including, without limitation, patents, trademarks and commercial names, among

others, integrating the assets of the Merged Corporation, including the determined or undetermined principals, derived or accessory rights, of which the Merged Corporation could be o become holder at this time or in the future, for reasons occurring before or after of the time on which the agreed Merger is effective;

(iii) The Merging Corporation shall assume the responsibility of all the obligations and credits of any type or quality, principals derived or accessory of the Merged Corporation when the merger is effective, and that shall be all the obligations and credits appearing in its financial statements as of the close of operations of December 13, 2002, and that shall be canceled through their punctual and Merging Corporation the dates fulfillment by the on established in the legal or contractual acts originating them or resulting from legal agreement.

(iv) The Merging Corporation, as universal assignee of the Merged Corporation, shall assume all labor and fiscal liabilities derived or that could be derived in the future, with regard to the workers and employees of the Merged Corporation, with regard to federal taxes and, eventually, before the corresponding municipal, state and federal Moreover, the Merging Corporation pledges to governments. cover labor obligations rights and taxes, contributions owed by the Merged Corporation when said Merger

is in effect, whether determined before or after said event, and including within said responsibilities, taxes, rights and/or contributions as well as the resulting surcharges and penalties.

(v) All the powers of attorney granted by the Merged Corporation shall be fully valid but now as powers of attorney granted by the Merging Corporation, without the need of any additional act or ratification.

Sixth. Other Acts; Best efforts. The parties agreed to make their best efforts perform, or cause to perform, all the acts that shall be necessary or desirable to consume the merger and so that said merger be totally effective, including, without limitation, the obtainment of the necessary authorizations.

Seventh. Applicable Law and Jurisdiction. For the interpretation, fulfillment and execution of this agreement, the federal laws shall be applicable and the courts of Mexico City, Federal District shall be competent, the parties waiving any other jurisdictions that may correspond to them.

Fifth Resolution.

Because of the agreement reached with Panificación Bimbo, S.A. de C.V., in its quality as shareholder of the Merged Corporation, it is agreed that the Corporation shall pay to Panificación Bimbo, S.A. de C.V. the amount of \$1,110 pesos

(one thousand one hundred and one pesos, National Currency), as cash payment for its action in the Merged Corporation.

Sixth Resolution. The merger agreement adjoined to this document as attachment "E" and containing the text of the bases referred to in the previous resolution is approved.

III. Designation of special delegates to formalize and execute the resolutions adopted in this meeting.

With regard to this point of the agenda, the Chairman explained to the shareholders that derived from the resolutions adopted in the present meeting, it was necessary to designate delegates responsible for performing them.

After deliberation among the attending persons with regard to the present point of the agenda, a vote was conducted, the result which is adjoined to the present document in the "Voting Register".

Because of the result of the vote, the present meeting, took, by the vote of 80.1957%, i.e. through the unanimous vote of the represented shares, the following resolution:

Sole Resolution

Messrs. Alexis E. Rovzar de la Torre, Guillermo Quiroz Abed, Miguel Arellano Carrillo, Jorge Luis Confalonieri Herrero, Raúl Noriega Sendel and Luis Miguel Briola Clément are authorized to instrument and execute together or separately the resolutions of the meeting and to perform the necessary

procedures and actions for this purpose, including, illustratively but not limitatively:

- 1. The publication in the Official Gazette of the Federation of the merger agreement approved in the present meeting as well as of the rest of documents mentioned in these minutes and the publication of which is necessary pursuant to the terms of the applicable legal provisions;
- 2. The representation of the Corporation during the period from this date to the date on which the merger is effective and then, if necessary, for any pending procedure. They are moreover authorized to take the legal measures necessary to prepare, make and sign the accounting and fiscal documents as well as any other type of legal documents needed to execute the decreed merger;
- 3.- The official recording of the minutes of this meeting, fulfilling articles 223, 224, 225 and following of the General Corporation Law, as well as the application to issue additional testimonies and certified copies of the notarial instrument that could be needed; and;
- 4.- The making, in the name and stead of the Corporation, of the merger agreement to be made with the Merged Corporation.
- IV. Reading and eventual approval of the minutes.

Tese minutes were drafted and once read, approved and ratified by the attending persons, they were signed by the Chairman, the Secretary and the Commissary, who certify that

till the end of the session, all the shareholders that took part in it were present.

The meeting was adjourned at thirteen hours on the day of its date".

Signatures.

XXIII.- With the letter "C", I add to the appendix of this deed, the Merger agreement made between "GRUPO BIMBO", SOCIEDAD ANONIMA DE CAPITAL VARIABLE as Merging Corporation and "CENTRAL IMPULSORA", SOCIEDAD ANONIMA DE CAPITAL VARIABLE as Merged Corporation and that the appearing party shows me on five pages, as follows:

MERGER AGREEMENT MADE BY GRUPO BIMBO, S.A. DE C.V., AS SURVIVING MERGING CORPORATION (THE "CORPORATION" OR THE "MERGING CORPORATION"), REPRESENTED IN THIS ACT BY MR. GUILLERMO QUIROZ ABED AND CENTRAL IMPULSORA, S.A. DE C.V., AS DISAPPEARING MERGED CORPORATION (THE "MERGED CORPORATION"), REPRESENTED THIS ACT BY MR. MIGUEL ARELLANO CARRILLO, IN PURSUANT TO THE FOLLOWING WHEREASES AND CLAUSES.

WHEREASES

I. The Corporation declares through its legal representative:

A. That it is a Corporation organized and existing under the laws of the Mexican United States ("Mexico"); as recorded in public deed No. 10,670, dated June 15th, 1996, granted before Mr. Tomás O'Gorman, holder of public notary No. 96 of the Federal District, the first testimony of which was registered

in the Commerce Public Register of the Federal District under number 299, page 377, Volume 636, Book III of the Commerce Section.

- B. That within its corporate purpose, there is the possibility to make the operations referred to in the present agreement.
- C. That on December 11th, 2002, a shareholder extraordinary general meeting was held in which the present agreement was approved.
- D. That its representative, Mr. Guillermo Quiroz Abed have (sic) the sufficient capacity to make the present agreement, said capacity has not been rescinded or amended in any way.
- II. The Merged Corporation declares through its legal representative:
- A. That it is a Corporation organized and existing under the laws of the Mexican United States ("Mexico"); as recorded in public deed No. 9,569, dated January 26th, 1962, granted by Mr. Javier Correa Field, holder of the notary public No. 95 of the Federal District, the first testimony of which was registered in the Commerce Public Register of the Federal District under number 179 on page 207, Volume 560, Book III of the Commerce Section.
- B. That within its corporate purpose, there is the possibility to make the operations referred to in the present agreement.

C. That on December 11th, 2002, a shareholders extraordinary general meeting was made in which the present agreement was approved.

D. That its representative, Mr. Miguel Arellano Carrillo has the capacity to make the present agreement, said capacity until now has not been rescinded or amended in any way.

CLAUSES

First. Merger Agreement. The Merging Corporation and the Merged Corporation expressly agree to merge, surviving the Merging Corporation as the consequence of the merger. For this reason, from the date on which the merger is effective on, the Merged Corporation shall cease to exist, all the properties, rights an obligations of the Merged Corporation shall correspond to the Merging Corporation and the articles of incorporation and by-laws of the Merging Corporation valid on said date shall continue being applicable.

Second. Financial Statements. (a) Base Financial Statements. The non audited consolidated financial statements of the Merging Corporation and the non audited individual financial statements of the Merged Corporation, as of September 30th, 2002, shall be the basis of the agreed merger.

(b) Closing Financial Statements. Each one of the Merging Corporation and Merged Corporation shall prepare closing financial statements as of the close of the operations of December 13th, 2002.

- (c) Opening Financial Statements. (Merged). Based on the closing financial statements referred to in paragraph (b) above, the Merging Corporation shall prepare the merged opening financial statements, i. e. showing the consolidation of its assets, liabilities and capital with the assets, liabilities and capital with the assets, liabilities and capital of the Merged Corporation as of the close of operations of December 13th, 2002.
- (d) Principles. The financial statements referred to in paragraphs (b) and (c) above shall be made pursuant to the principles that have applied for the elaboration of the balance of the Merging Corporation, giving full effects to the merger.
- Third. Registration and Publication. (a) Registration. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merging Corporation and the Merged Corporation shall register the merger agreement in the Commerce Public Register of the Federal District.
- (b) Publication. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merger Agreements adopted in the respective shareholders meetings of the Corporations involved in the merger and the balance approved in said Meetings, shall be published in the Official Gazette of the Federation, in order that, once publication is made, the merger agreements and the balances

of the Merging Corporation and the Merged Corporation be recorded in the Commerce Public Register.

Fourth. Effects of the Publication. Objection of creditors. Pursuant to the provisions of article 225 of the General Corporation Law, the Merged Corporation and the Merging Corporation have obtained the agreement of the creditors in that the merger should be effective precisely on December 13th, 2002. The legal effects of the merger shall be retroactive as of December 13th, 2002 if there is no objection from creditors or if the objections from creditors have been legally dismissed or withdrawn by the parties having filed them. Moreover, if the recording of the Merging agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are involved in the merger, or both, occur after the close of operations of December 13th, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13th, 2002, and before the beginning of operations of December 14th, 2002.

Fifth. Full Effects. (a) Date. Pursuant to the first supposition of article 225 of the General Corporation Law, the merger shall be effective precisely as of the close of commercial operations of December 13th, 2002, independently of the date on which the balances are published in the official

newspaper of the main offices of the Corporations that are involved in the merger or in the Official Gazette of the Federation, and independently of the recording Commerce Public Register of the main offices, together with the merger agreements. Pursuant to the provisions of article 225 of the General Corporation Law, the Corporations that merge have obtained the agreement of the creditors so that the merger should be effective precisely as of December 13th, 2002. The legal effects of the merger are retroactive as of December 13th, 2002 if there is no objection of creditors or if said objections have been legally dismissed or withdrawn by the parties having filed them. Moreover, if the recording of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices Corporations that are merging, or both, occur after the close of operations of December 13th, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13th, 2002 and before the beginning of operations of December 14th, 2002.

(b) Universal Assignment. Upon the agreed merger being effective, the Merging Corporation shall be the universal assignee of the Merged Corporation and the assets, liabilities and capital of said Merged Corporation shall be incorporated into the patrimony of the Merging Corporation

without reserve or limitation of any type and without the need of any specific or complementary legal action, except in the cases indicated hereinafter. Because of what just been said:

- (i) The assets, liabilities and capital of the Merged Corporation are consolidated with the assets, liabilities and capital of the Merging Corporation;
- (ii) The Merging Corporation shall acquire the direct control of all the fiscal and legal properties constituting the patrimony of the Merged Corporation as of the time when the Merger is effective, and said properties shall be the ones presented in the financial statements as of the close of December 13th, 2002, including without of operations limitation, patents, trademarks and commercial names, among others, integrating the assets of the Merged Corporation, including the determined or undetermined rights, principals, derived or accessory, of which the Merged Corporation could be o become holder at this time or in the future, for reasons occurring before or after of the time on which the agreed Merged is effective;
- (iii) The Merging Corporation shall assume the responsibility of all the obligations and credits of any type or quality, principals, derived or accessory of the Merged Corporation when the Merger is effective, and that shall be all the obligations and credits appearing in its financial statements

as of the close of operations of December 13th, 2002, and that shall be canceled because of their punctual and timely fulfillment by the Merging Corporation on the dates established in the legal or contractual acts originating them or resulting from legal agreement.

(iv) The Merging Corporation, as universal assignee of the shall Merged Corporation, assume all labor and liabilities derived or that could be derived in the future, with regard to the workers and employees of the Merged Corporation, with regard to federal taxes and, eventually, corresponding municipal, before the state and governments. Moreover, the Merging Corporation pledges to labor obligations rights and/or cover and taxes, contributions owed by the Merged Corporation when said merger is effective, whether determined before or after said event, and including within said responsibilities, taxes, and/or contributions as well as the resulting surcharges and penalties.

(v) All the powers attorney granted by the Merged Corporation shall be fully valid but now as powers of attorney granted by the Merging Corporation, without the need of any additional act or ratification.

Sixth. Other Acts; Best efforts. The parties agree to make their best efforts to perform, or cause to perform, all the acts that shall be necessary or desirable to consume the

merger and so that said merger should be totally effective, including, without limitation, the obtainment of the necessary authorizations.

Seventh. Applicable Law and Jurisdiction. For the interpretation, fulfillment and execution of this agreement, the federal laws shall be applicable and the courts of Mexico City, Federal District shall be competent, the parties waiving any other jurisdiction that may correspond to them.

Mexico City, Federal District, December 11th, 2002.

Signatures.

CLAUSE

SOLE.- "CENTRAL IMPULSORA", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, as disappearing Merged Corporation and "GRUPO BIMBO", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, as surviving Merging Corporation are Merged.

I, NOTARY PUBLIC, CERTIFY:

I.- That, in my opinion, the appearing party has the legal capacity to make this act, and that I have a evidenced its identity through the relation I adjoin to the appendix of said deed under letter "D".

II.- That I have notified the appearing party that he shall give me evidence, within a month from the date of the signature of the present deed, that it has presented the application to cancel the registration of "CENTRAL IMPULSORA", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, in the

Taxpayer Federal Register and that if said application is not shown to me, I shall proceed to give the corresponding notifications to the competent fiscal authorities.

III.- Under letter "E one" to "E twenty-two", I add to the appendix of this deed, photocopies of the fiscal identification certificates of the shareholders of "CENTRAL IMPULSORA", SOCIEDAD ANONIMA DE CAPITAL VARIABLE and "GRUPO BIMBO", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, that were present in the meetings the minutes of which have been transcribed in the twenty-first and twenty-second paragraphs of the background section of this deed, containing the Taxpayer Federal Register of said shareholders.

IV.- That the appearing party declares that he is Mexican, from Mexico City, Federal District, where he was born on September the second, of the year of nineteen hundred and seventy, married, residing in Prolongación Paseo de la Reforma número mil, desarrollo Santa Fe, delegación Alvaro Obregón, ZIP number zero one thousand two hundred and ten, lawyer.

V.- That I warned the appearing party of the penalties incurred by persons who make false statements before a notary public.

VI.- That I have seen the documents mentioned in this deed.

VII.- That upon request from the appearing party, I read and explained said deed to said party, once I informed him of the

right he has to read it personally, the grantor declared his agreement and full understanding and signed it on December $11^{\rm th}$, on the year two thousand, when I authorize it.

Certified.

Signature of Mr. Raúl Enrique Noriega Sendel

G. Ortiz Notarial flourish

Authorization seal.

THE COMPLEMENTARY NOTES SHALL BE ADDED ON SEPARATED SHEETS ADJOINED TO THE APPENDIX OF THIS INSTRUMENT.

GONZALO M. ORTIZ BLANCO, holder of notary's office number ninety-eight of Federal District, acting as partner in the protocol of notary's office number six, the holder of which is Mr. FAUSTO RICO ALVAREZ.

I ISSUE THE FIRST TESTIMONY FIRST IN ITS ORDER FOR RECORD OF "GRUPO BIMBO", SOCIEDAD ANONIMA DE CAPITAL VARIABLE, ON THIRTY-FIVE PAGES.

MEXICO, FEDERAL DISTRICT, ON THE ELEVENTH DAY OF DECEMBER TWO THOUSAND AND TWO.

/cco.

(Signed)

(Emblem)

MEXICO CITY

RPP

GENERAL DIRECTION FOR PROPERTY AND COMMERCE PUBLIC REGISTER

OF THE FEDERAL DISTRICT

REGISTERED IN THE GENERAL DIRECTION OF COMMERCE PUBLIC

REGISTER

ON COMMERCIAL PAGE NUMBER 19368, 9506

RIGHTS: 8,536.00 REGISTRATION: ILLEGIBLE

PYDA: 14811 DATED: 12-12-02

MEXICO, FEDERAL DISTRICT, DECEMBER 12TH, 2002

REGISTRATOR LIC. CESAR NERIA BARTOLO

(Emblem)

MEXICO CITY

RPP

THE REGISTRATOR

(Signed)

LIC. CESAR NERIA BARTOLO

(seal of the Commerce Public Register)

Attachment C

Secretary's Certification

- I, the undersigned, Secretary in the Shareholders Extraordinary General Meeting of Grupo Bimbo, S.A. de C.V., have reviewed:
 - (a) The shareholders register as of this Meeting;
 - (b) The records of share deposit and the shareholder list next to them;
 - (c) The forms of powers of attorney pursuant to the terms of article 14 Bis 3 of the Stock Market Law; and
 - (d) The admission cards and the attendance list made by the scrutineers.

After having determined that the provisions of paragraph c), fraction VI, article 14 Bis 3 of the Stock Market Law have been observed, I certify that, because the applicable legal requirements have been fulfilled and 81.8576% of the shares of the Corporation are represented, the Meeting can be validly held.

Mexico, Federal District, December 11th, 2002.

(signature)

Alexis E. Rovzar de la Torre

Secretary

(first newpaper cut-out)

Grupo BIMBO

GRUPO BIMBO, S.A DE C.V.

SUMMONS

By resolution of the Commissary of GRUPO BIMBO, S.A. DE C.V., (the "Corporation"), and based on articles 182, others applicable of the General Corporation Law, and well as pursuant to the articles thirty-fifth, thirty-seventh and thirty-eighth the articles of of incorporation, the shareholders οf the Corporation are summoned the EXTRAORDINARY GENERAL MEETING to be held on December 11th, 2002 at 12:00, at the Headquarters of the Corporation, located at Prolongación Paseo de la Reforma No. 10000, Col. Desarrollo Santa Fe in this City of Mexico, Federal District, to deal with solve the matters contained and in following:

AGENDA

- I. Discussion and eventual approval of the non-audited consolidated financial statements of Grupo Bimbo, S.A. de C.V., as of September 30th, 2002.
- II. Discussion and eventual approval of a proposal to merge Grupo Bimbo, S.A. de C.V.; as surviving Merging Corporation with Central Impulsora, S.A. de C.V., as disappearing Merged Corporation, as well as the respective merger agreement.

III. Designation of Special delegates to formalize and execute the resolutions adopted in this meeting.

IV. Reading and eventual approval of the minutes.

the Meeting, to take part in To have the right before the date 48 hours shareholders shall, a least in working said meeting, counted established for shares deposited or exhibit have their D. de Indeval, S.A. S. certificate issued by Institution for Securities Deposit, or a record of deposit issued by a credit Institution o Brokerage house, at the abovementioned Headquarters of the Corporation. In return for deposit certificate, the deposit of the shares orshareholders registered in the shares register or their legal representatives shall receive the corresponding admission card issued by said Corporation, through which they will be given the number of votes to which they are entitled. The shareholders can be represented in the Meeting by agents through simple power of attorney or through power of attorney granted in the forms referred to in article 14 bis 3 of the Security Market Law, said forms shall have to be received by the Secretary at the Corporation at least the 48 hours before time established for the Meeting, counted in working The forms of the power of attorney mentioned shall be available at the Secretariat of the Corporation located at the address of said Corporation. From the date of this

publication on, the documents related to the points of the Agenda shall be available to the shareholders of the Corporation, on working days and during working hours, at the abovementioned address of the Corporation.

Mexico, Federal District, November 25th, 2002.

C.P.C. Juan Mauricio Gras Gas Commissary of Grupo Bimbo, S.A. de C.V.

(second newpaper cut-out)

Grupo BIMBO

GRUPO BIMBO, S.A DE C.V.

SUMMONS

By resolution of the Commissary of GRUPO BIMBO, S.A. DE C.V., (the "Corporation"), and based on articles 182, 183 and others applicable of the General Corporation Law, and well as pursuant to the articles thirty-fifth, thirty-seventh thirty-eighth of the articles of incorporation, the shareholders of the Corporation are summoned to the EXTRAORDINARY GENERAL MEETING to be held on December 11th, at 12:00, at the Headquarters of the Corporation, located at Prolongación Paseo de la Reforma No. 10000, Col. Desarrollo Santa Fe in this City of Mexico, Federal District, deal with and solve the matters contained following:

AGENDA

- I. Discussion and eventual approval of the non-audited consolidated financial statements of Grupo Bimbo, S.A. de C.V., as of September 30th, 2002.
- II. Discussion and eventual approval of a proposal to merge Grupo Bimbo, S.A. de C.V.; as surviving Merging Corporation with Central Impulsora, S.A. de C.V., as disappearing Merged Corporation, as well as the respective merger agreement.

- III. Designation of Special delegates to formalize and execute the resolutions adopted in this meeting.
- IV. Reading and eventual approval of the minutes.

have the to take part in the Meeting, To right before the date shareholders shall, а least 48 hours said meeting, counted in working established for or exhibit have their shares deposited or Indeval, S.A. de S. D. certificate issued by Institution for Securities Deposit, or a record of deposit issued by a credit Institution o Brokerage house, abovementioned Headquarters of the Corporation. In return for shares or deposit certificate, the deposit of the shareholders registered in the shares register or their legal representatives shall receive the corresponding admission card issued by said Corporation, through which they will be given the number of votes to which they are entitled. The shareholders can be represented in the Meeting by agents through simple power of attorney or through power of attorney granted in the forms referred to in article 14 bis 3 of the Security Market Law, said forms shall have to be received by the Secretary at the Corporation at least the 48 hours before the time established for the Meeting, counted in working days. The forms of the power of attorney mentioned shall be available at the Secretariat of the Corporation located at the address of said Corporation. From the date of

publication on, the documents related to the points of the Agenda shall be available to the shareholders of the Corporation, on working days and during working hours, at the abovementioned address of the Corporation.

Mexico, Federal District, November 25th, 2002.

C.P.C. Juan Mauricio Gras Gas Commissary of Grupo Bimbo, S.A. de C.V.

(third newpaper cut-out)

Grupo BIMBO

GRUPO BIMBO, S.A DE C.V.

SUMMONS

By resolution of the Commissary of GRUPO BIMBO, S.A. DE C.V., (the "Corporation"), and based on articles 182, 183 and others applicable of the General Corporation Law, and well as pursuant to the articles thirty-fifth, thirty-seventh the articles of thirty-eighth of incorporation, the shareholders of the Corporation summoned the are to EXTRAORDINARY GENERAL MEETING to be held on December 11th, at 12:00, at the Headquarters of the Corporation, located at Prolongación Paseo de la Reforma No. 10000, Col. Desarrollo Santa Fe in this City of Mexico, Federal District, and solve the matters contained to deal with in following:

AGENDA

- I. Discussion and eventual approval of the non-audited consolidated financial statements of Grupo Bimbo, S.A. de C.V., as of September $30^{\rm th}$, 2002.
- II. Discussion and eventual approval of a proposal to merge Grupo Bimbo, S.A. de C.V.; as surviving Merging Corporation with Central Impulsora, S.A. de C.V., as disappearing Merged Corporation, as well as the respective merger agreement.

III. Designation of Special delegates to formalize and execute the resolutions adopted in this meeting.

IV. Reading and eventual approval of the minutes.

to take part in the Meeting, To have the right before the date shareholders shall, а least 48 hours said meeting, counted in working established for exhibit have their shares deposited orS.A. de S. D. Indeval, C.V. certificate issued by Institution for Securities Deposit, or a record of deposit issued by a credit Institution o Brokerage house, at abovementioned Headquarters of the Corporation. In return for deposit certificate, the deposit οf the shares orshareholders registered in the shares register or their legal representatives shall receive the corresponding admission card issued by said Corporation, through which they will be given the number of votes to which they are entitled. The shareholders can be represented in the Meeting by agents through simple power of attorney or through power of attorney granted in the forms referred to in article 14 bis 3 of the Security Market Law, said forms shall have to be received by the Secretary at the Corporation at least the 48 hours before the time established for the Meeting, counted in working days. The forms of the power of attorney mentioned shall be available at the Secretariat of the Corporation located at the address of said Corporation. From the date of this

publication on, the documents related to the points of the Agenda shall be available to the shareholders of the Corporation, on working days and during working hours, at the abovementioned address of the Corporation.

Mexico, Federal District, November 25th, 2002.

C.P.C. Juan Mauricio Gras Gas Commissary of Grupo Bimbo, S.A. de C.V.

GRUPO BIMBO, S.A. DE C.V., AS MERGER AGREEMENT MADE BY"CORPORATION" THE OR SURVIVING MERGING CORPORATION (THE "MERGING CORPORATION"), REPRESENTED THIS ACT BYMR. IN GUILLERMO QUIROZ ABED AND CENTRAL IMPULSORA, S.A. DE C.V., AS DISAPPEARING MERGED CORPORATION (THE "MERGED CORPORATION"), THIS ACT BY MR. MIGUEL ARELLANO CARRILLO, REPRESENTED IN PURSUANT TO THE FOLLOWING WHEREASES AND CLAUSES.

WHEREASES

- I. The Corporation declares through its legal representative:

 A. That it is a Corporation organized and existing under the laws of the Mexican United States ("Mexico"); as recorded in public deed No. 10,670, dated June 15th, 1996, granted before Mr. Tomás O'Gorman, holder of public notary No. 96 of the Federal District, the first testimony of which was registered in the Commerce Public Register of the Federal District under number 299, page 377, Volume 636, Book III of the Commerce Section.
- B. That within its corporate purpose, there is the possibility to make the operations referred to in the present agreement.
- C. That on December 11th, 2002, a shareholder extraordinary general meeting was held in which the present agreement was approved.

- D. That its representative, Mr. Guillermo Quiroz Abed have (sic) the sufficient capacity to make the present agreement, said capacity has not been rescinded or amended in any way.
- II. The Merged Corporation declares through its legal representative:
- A. That it is a Corporation organized and existing under the laws of the Mexican United States ("Mexico"); as recorded in public deed No. 9,569, dated January 26th, 1962, granted by Mr. Javier Correa Field, holder of the notary public No. 95 of the Federal District, the first testimony of which was registered in the Commerce Public Register of the Federal District under number 179 on page 207, Volume 560, Book III of the Commerce Section.
- B. That within its corporate purpose, there is the possibility to make the operations referred to in the present agreement.
- C. That on December $11^{\rm th}$, 2002, a shareholders extraordinary general meeting was made in which the present agreement was approved.
- D. That its representative, Mr. Miguel Arellano Carrillo has the capacity to make the present agreement, said capacity until now has not been rescinded or amended in any way.

CLAUSES

First. Merger Agreement. The Merging Corporation and the Merged Corporation expressly agree to merge, the Merging

Corporation surviving as a consequence of the merger. For this reason, from the date on which the merger is effective on, the Merged Corporation shall cease to exist, all the properties, rights an obligations of the Merged Corporation shall correspond to the Merging Corporation and the articles of incorporation and by-laws of the Merging Corporation valid on said date shall continue being applicable.

Second. Financial Statements. (a) Base Financial Statements. The non audited consolidated financial statements of the Merging Corporation and the non audited individual financial statements of the Merged Corporation, as of September 30th, 2002, shall be the basis of the agreed merger.

- (b) Closing Financial Statements. Each one of the Merging Corporation and Merged Corporation shall prepare closing financial statements as of the close of the operations of December 13th, 2002.
- (c) Opening Financial Statements.(Merged). Based on the closing financial statements referred to in paragraph (b) above, the Merging Corporation shall prepare the merged opening financial statements, i. e. showing the consolidation of its assets, liabilities and capital with the assets, liabilities and capital with the assets, liabilities and capital of the Merged Corporation as of the close of operations of December 13th, 2002.
- (d) Principles. The financial statements referred to in paragraphs (b) and (c) above shall be made pursuant to the

principles that have applied for the elaboration of the balance of the Merging Corporation, giving full effects to the merger.

Third. Registration and Publication. (a) Registration. In order to fulfill the provisions of article 223 of the General Corporation Law, the Merging Corporation and the Merged Corporation shall register the merger agreement in the Commerce Public Register of the Federal District.

to fulfill the provisions of Publication. order (b) In General Corporation Law, the the article 223 of Agreements adopted in the respective shareholders meetings of the Corporations involved in the merger and the balance approved in said Meetings, shall be published in the Official in order that. Gazette of the Federation, once publication is made, the merger agreements and the balances of the Merging Corporation and the Merged Corporation be recorded in the Commerce Public Register.

Fourth. Effects of the Publication. Objection of creditors. Pursuant to the provisions of article 225 of the General Corporation Law, the Merged Corporation and the Merging Corporation have obtained the agreement of the creditors in order that the merger should be effective precisely on December 13th, 2002. The legal effects of the merger shall be retroactive as of December 13th, 2002 if there is no objection from creditors or if the objections from creditors have been

legally dismissed or withdrawn by the parties having filed them. Moreover, if the recording of the Merging agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are involved in the merger, or both, occur after the close of operations of December 13th, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13th, 2002, and before the beginning of operations of December 14th, 2002.

Fifth. Full Effects. (a) Date. Pursuant to the supposition of article 225 of the General Corporation Law, the merger shall be effective precisely as of the close of commercial operations of December 13th, 2002, independently of the date on which the balances are published in the official newspaper of the main offices of the Corporations that are involved in the merger or in the Official Gazette of the Federation, and independently of the recording Commerce Public Register of the main offices, together with the merger agreements. Pursuant to the provisions of article 225 of the General Corporation Law, the Corporations that merge have obtained the agreement of the creditors so that the merger should be effective precisely as of December 13th, 2002. The legal effects of the merger are retroactive as of December 13th, 2002 if there is no objection of creditors or

if said objections have been legally dismissed or withdrawn by the parties having filed them. Moreover, if the recording of the merger agreements in the Commerce Public Register or the publication of the balances and the merger agreements in the official newspaper of the main offices of the Corporations that are merging, or both, occur after the close of operations of December 13th, 2002, the effects of the merger shall be retroactive and effective as of the close of the operations of December 13th, 2002 and before the beginning of operations of December 14th, 2002.

- Universal Assignment. Upon the agreed merger being (b) effective, the Merging Corporation shall be the universal assignee of the Merged Corporation and the assets, liabilities and capital of said Merged Corporation shall be incorporated into the patrimony of the Merging Corporation without reserve or limitation of any type and without the need of any specific or complementary legal action, except in the cases indicated hereinafter. Because of what just been said:
- (i) The assets, liabilities and capital of the Merged Corporation are consolidated with the assets, liabilities and capital of the Merging Corporation;
- (ii) The Merging Corporation shall acquire the direct control of all the fiscal and legal properties constituting the patrimony of the Merged Corporation as of the time when the

Merger is effective, and said properties shall be the ones presented in the financial statements as of the close of operations of December 13th, 2002, including without limitation, patents, trademarks and commercial names, among others, integrating the assets of the Merged Corporation, including the determined or undetermined rights, principals, derived or accessory, of which the Merged Corporation could be o become holder at this time or in the future, for reasons occurring before or after of the time on which the agreed Merged is effective;

(iii) The Merging Corporation shall assume the responsibility of all the obligations and credits of any type or quality, principals, derived or accessory of the Merged Corporation when the Merger is effective, and that shall be all the obligations and credits appearing in its financial statements as of the close of operations of December 13th, 2002, and that shall be canceled because of their punctual and timely fulfillment by the Merging Corporation on the dates established in the legal or contractual acts originating them or resulting from legal agreement.

(iv) The Merging Corporation, as universal assignee of the Merged Corporation, shall assume all labor and fiscal liabilities derived or that could be derived in the future, with regard to the workers and employees of the Merged Corporation, with regard to federal taxes and, eventually,

before the municipal, state and corresponding governments. Moreover, the Merging Corporation pledges to labor cover obligations and taxes, rights contributions owed by the Merged Corporation when said merger is effective, whether determined before or after said event, including within said responsibilities, taxes, and/or contributions as well as the resulting surcharges and penalties.

(v) All the powers attorney granted by the Merged Corporation shall be fully valid but now as powers of attorney granted by the Merging Corporation, without the need of any additional act or ratification.

Sixth. Other Acts; Best efforts. The parties agree to make their best efforts to perform, or cause to perform, all the acts that shall be necessary or desirable to consume the merger and so that said merger should be totally effective, including, without limitation, the obtainment of the necessary authorizations.

Seventh. Applicable Law and Jurisdiction. For the interpretation, fulfillment and execution of this agreement, the federal laws shall be applicable and the courts of Mexico City, Federal District shall be competent, the parties waiving any other jurisdiction that may correspond to them.

Mexico City, Federal District, December 11th, 2002.

Grupo Bimbo, S.A. de C.V.

(signature)

Name: Guillero Quiroz Abed

Title: Special Delegate

Central Impulsora, S.A. de C.V.

(signature)

Name: Miguel Arellano Carrillo

Title: Special Delegate

FAX

BAKERY "EL MOLINO"

TO:

SRITA. ERICKA GONZALEZ

GRUPO BIMBO

FAX:

52-68-66-97

FROM:

SR. JOSE HERNANDEZ

DATE:

MARCH 08, 2002.

TEL:

55-74-43-15

PAGES INCLUDING THIS ONE: 2 (TWO)

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1
THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER
FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE
INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED
AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

SERVITJE SENDRA FERNANDO JOSE JAIME

ADDRESS: INSURGENTES SUR 303 PISO 4 HIPODROMO DE LA CONDESA

WITHOUT REFERENCE

CUAUHTEMOC, DISTRITO FEDERAL, C.P. 06170

TAXPAYER FEDERAL REGISTER CODE: SESF290716BG3

POPULATION REGISTER SOLE CODE: SESF290716HDFRNR02

TAX COLLECTION LOCAL ADMINISTRATION DEL CENTRO DEL D.F.

ACTIVITY: SERVICE RELATED TO THE LEASING OF HOUSING

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1982/01/01

DATE OF START OF OPERATIONS: 1982/01/01

OBLIGATIONS:

SHCP SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

SESF290716BG3

NAME, DENOMINATION, FIRM NAME

SERVITJE SENDRA FERNANDO JOSE JAIME

POPULATION REGISTER SOLE CODE

SSF290716HDFRNR02

FOLIO

E 1280277

DF-29/06/2001-R

EUTOZd_EXIUs

SHCP

SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAPAYER FEDERAL REGISTER CODE

JPSJ180110A90

NAME, DENOMINATION, FIRM NAME

JORBA SENDRA JAIME

POPULATION REGISTER SOLE CODE

JOSJ180110HNERNM06

FOLIO

E 1208317

DF-12/10/99-R

+6NEOB + 3sY

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

JOSJ48J11304K3

NAME, DENOMINATION, FIRM NAME

JORBA SERVITJE JAIME

POPULATION REGISTER SOLE CODE

JOSJ431130HDFRRM01

FOLIO

E 1209964

DF-25/10/99-R

C3Bc0NV33Nvs

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

JOSL580613BK9

NAME, DENOMINATION, FIRM NAME

JORBA SERVITJE LUIS

POPULATION REGISTER SOLE CODE

JOSL580613HMCRRS06

FOLIO

F 1122881

DF-14/10/1999-R

+6NCuDjdmox

SAT

SHCP

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

REMR360321734

NAME, DENOMINATION, FIRM NAME

PEDROZA MELENDEZ RAMON

POPULATION REGISTER SOLE CODE

PEMR360321HSPDLM00

FOLIO

E 1237831

DF-24/05/00-R

Fc08RLT97wB

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA PRIETO JUAN JOSE

ADDRESS: PRESA FALCON

134

COLONIA IRRIGACION

TAXPAYER FEDERAL REGISTER CODE: MAPJ530115PA9

POPULATION REGISTER SOLE CODE: MAPJ530115HDFTRN00

TAX COLLECTION LOCAL ADMINISTRATION: NORTH OF F.D.

ACTIVITY: EXTERNAL CONSULTING REMUNERATED SERVICES

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1976/10/11

DATE OF START OF OPERATIONS: 1976/10/11

OBLIGATIONS:

CODE DESCRIPTION FROM

A2 IMPAC Exempt 1989/07/27

Partners or shareholders of Corporations 1999/07/27

541 Usual Fees 1976/19/11

FILING DATE	PROCEDURE FOLIO			
2000/01/11	3329789			
1999/07/27	0202403			
1999/03/02	3021368			
1999/03/02	3021366			
NUARY 13, 2000				
TAX COLLECTION LOCAL ADMINISTRATOR				
THE NORTH	OF THE FEDERAL			
	2000/01/11 1999/07/27 1999/03/02 1999/03/02 NUARY 13, 2000 COLLECTION LOCA			

DISTRICT

(signature)

LIC. FLAVIO MACIAS PARODI 00010001191409

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAPE571031UTA

NAME, DENOMINATION, FIRM NAME

MATA PRIETO MARIA ELENA MARGARITA

POPULATION REGISTER SOLE CODE

MAPE571031MDFTRL04

FOLIO

G 1151704

DF-06/12/2000-E

Zttr7sT10xH

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA PRIETO MARIA ELENA MARGARITA

ADDRESS: PRESA FALCON

134

COLONIA IRRIGACION

TAXPAYER FEDERAL REGISTRATION CODE: MAPE571031UTA

POPULATION REGISTER SOLE CODE: MAPJE571031MDFTRL04

TAX COLLECTION LOCAL ADMINISTRATION: NORTH OF F.D.

ACTIVITY: EMPLOYEES

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1984/01/01

DATE OF START OF OPERATIONS: 1984/01/01

OBLIGATIONS:

CODE DESCRIPTION FROM

5189 Partners or shareholders of

Corporation (Partner or Shareholder) 1999/01/01

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 2000/12/06 3800283

INCREASE OF OBLIGATIONS 2000/12/06 3800278

NATURAL PERSON REGISTRATION 1984/01/01 1803846

MEXICO, FEDERAL DISTRICT, DECEMBER 6, 2000

TAX COLLECTION LOCAL ADMINISTRATOR

FOR THE NORTH OF FEDERAL DISTRICT

(signature)

LIC. FLAVIO MACIAS PARODI

SEE INSTRUCTIONS OVERLEAF

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAAC520821QC5

NAME, DENOMINATION, FIRM NAME

MATA ALVAREZ CARLOS

POPULATION REGISTER SOLE CODE

MAAC520821HDFTLR06

FOLIO

J 1568830

DF-23/02/2000-R

19&a8nvZ61H

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA ALVAREZ CARLOS

ADDRESS: CTO JURISTAS

52 C

COL. CIUDAD SATELITE

TAXPAYER FEDERAL REGISTRATION CODE: MAAC520821QC5

POPULATION REGISTER SOLE CODE: MAAC520821HDFTLR06

TAX COLLECTION LOCAL ADMINISTRATION: NAUCALPAN

ACTIVITY: CONSULTING SERVICES, CORPORATION ADMIN. ORGAN.

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1976/09/27

DATE OF START OF OPERATIONS: 1976/09/27

OBLIGATIONS:

CODE	DESCRIPTION	FROM
A2	IMPAC Exempt	1999/07/01
5189	Partners or shareholders of	
	a Corporation	1999/07/01
540	Employees obliged to present an annual	
	tax report	1976/09/27
541	Usual fees	2000/02/01
V1	Taxed VAT	2000/02/01

PROCEDURES CONDUCTED	FILING DATE	PROCEDURE FOLIO
CHANGE OF FISCAL ADDRESS	2000/02/23	7023419
RE-ISSUE OF FISCAL		
IDENTIFICATION CERTIFICATE	2000/02/23	7023616
INCREASE OF OBLIGATIONS	2000/02/15	7024057
INCREASE OF OBLIGATIONS	1999/07/21	6461712

NAUCALPAN DE JUAREZ, STATE OF MEXICO, FEBRUARY 29, 2000

TAX COLLECTION LOCAL ADMINISTRATOR

FOR NAUCALPAN

(signature)

186002406916 LIC. FLORA MARIA CASTILLO CONTRERAS

SHCP

SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAAL560321AI7

NAME, DENOMINATION, FIRM NAME

MATA ALVAREZ LUZ MARIA

POPULATION REGISTER SOLE CODE

MAAL560321MDFTLZ00

FOLIO

J 1567267

MEX-23/02/2000-R

2Jc3dpT972z

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER

RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA ALVAREZ LUZ MARIA

ADDRESS: PASEO DE LA HERRADURA

177 A

COL. LA HERRADURA

TAXPAYER FEDERAL REGISTRATION CODE: MAAL560321AI7

POPULATION REGISTER SOLE CODE: MAAL560321MDFTLZ00

TAX COLLECTION LOCAL ADMINISTRATION: NAUCALPAN

ACTIVITY: OTHER NON-CLASSIFIED PERSONAL SERVICES

REGISTER STATUS: REACTIVED

REGISTRATION DATE: 1995/04/20

DATE OF START OF OPERATIONS: 1995/04/20

OBLIGATIONS:

CODE DESCRIPTION FROM

A2 IMPAC Exempt 1999/07/01

5189 Partners or shareholders of

Corporations 1999/07/01

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 2000/02/23 7017344

CHANGE OF FISCAL ADDRESS 1999/11/11 6713053

INCREASE OF OBLIGATIONS 1999/11/10 6716227

RESUMPTION OF ACTIVITIES 1999/11/10 6716221

NAUCALPAN DE JUAREZ, STATE OF MEXICO, FEBRUARY 25, 2000

TAX COLLECTION LOCAL ADMINISTRATOR

FOR NAUCALPAN

(signature)

00186002344063

LIC. FLORA MARIA CASTILLO CONTRERAS

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAAG580507102

NAME, DENOMINATION, FIRM NAME

MATA ALVAREZ illegible

POPULATION REGISTER SOLE CODE

MAAG580507HDFTLR07

FOLIO

F 1161918

DF-24/02/2000-R

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA ALVAREZ illegible

ADDRESS: PETRARCA

illegible

COL. PALMAS POLANCO

TAXPAYER FEDERAL REGISTRATION CODE: MAAG580507102

POPULATION REGISTER SOLE CODE:

MAAG580507HDFTLR07

TAX COLLECTION LOCAL ADMINISTRATION: NORTH OF F.D.

ACTIVITY:

SERVICIOS DE BUFETES JURIDICOS

REGISTER STATUS:

SUSPENDED

REGISTRATION DATE: 1991/10/01

DATE OF START OF OPERATIONS: 1991/10/01

OBLIGATIONS:

CODE	DESCRIPTION	FROM
A2	IMPAC Exempt	illegible
5189	Partners or shareholders of	
	Corporations	illegible
541	Usual Fees	illegible
V1	Taxed VAT	illegible

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

2000/02/24 illegible IDENTIFICATION CERTIFICATE

CHANGE OF FISCAL ADDRESS illegible illegible

INCREASE OF OBLIGATIONS illegible illegible

MEXICO, FEDERAL DISTRICT, MARCH 09, 2000

TAX COLLECTION LOCAL ADMINISTRATOR

FOR THE NORTH OF FEDERAL DISTRICT

(signature)

010003687538

LIC. FLAVIO MACIAS PARODI

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAAE 600514NI3

NAME, DENOMINATION, FIRM NAME

MATA ALVAREZ MARIA EUGENIA

POPULATION REGISTER SOLE CODE

MAAE 600514MDFTLG00

FOLIO

J 1569790

MEX-22/02/2000-R

4cESpQX5yXs

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

MATA ALVAREZ MARIA EUGENIA

ADDRESS: PASEO DE LA HERRADURA

177A

COL. LA HERRADURA

TAXPAYER FEDERAL REGISTRATION CODE: MAAE 600514N13

POPULATION REGISTER SOLE CODE:

MAAE 600514MDFTLG00

TAX COLLECTION LOCAL ADMINISTRATION: NAUCALPAN

ACTIVITY: HIGHER EDUCATION REMUNERATED SERVICES

REGISTER STATUS:

ACTIVE

REGISTRATION DATE: 1994/12/15

DATE OF START OF OPERATIONS: 1994/12/01

OBLIGATIONS:

CODE DESCRIPTION

FROM

5189

Partners or shareholders of

Corporations

1999/07/01

PROCEDURES CONDUCTED FILING DATE

PROCEDURE FOLIO

CHANGE OF FISCAL ADDRESS 2000/02/23

7020935

INCREASE OF OBLIGATIONS

2000/02/23

7020968

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 2000/02/22

7026674

NAUCALPAN DE JUAREZ, STATE OF MEXICO, FEBRUARY 29, 2000

TAX COLLECTION LOCAL ADMINISTRATOR

FOR NAUCALPAN

(signature)

00186002388406

LIC. FLORA MARIA CASTILLO CONTRERAS

SHCP

SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MAAM620615B10

NAME, DENOMINATION, FIRM NAME

MATA ALVAREZ MAURICIO

POPULATION REGISTER SOLE CODE

MAAM620615HDFTLK08

FOLIO

I 1466731

DF-10/07/2000-E

IRsIhjdYo3

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

illegible

NAME, DENOMINATION, FIRM NAME

illegible

POPULATION REGISTER SOLE CODE

MAMT460305MDFCTR09

FOLIO

F 1156145

DF-04/02/2000-R

9E4LNLsRRsQ

SHCP

SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MIGF661110B05

NAME, DENOMINATION, FIRM NAME

MILKE GARCIA FRANCISCO JAVIER

POPULATION REGISTER SOLE CODE

MIGF661110HDFLRR04

FOLIO

K 1561165

MEX-16/06/2000-R

4WJ&Ap03uAH

SHCP

SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MIGV650821JV0

NAME, DENOMINATION, FIRM NAME

MILKE GARCIA VICTOR

POPULATION REGISTER SOLE CODE

MIGV650821HDFLRC06

FOLIO

F 1190393

DF-24/05/2000-R

18Ky3M8jGBB

SHCP SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MIGA700128LF8

NAME, DENOMINATION, FIRM NAME

MILKE GARCIA JOSE ANTONIO

POPULATION REGISTER SOLE CODE

MIGA700128HDFLRN08

FOLIO

F 1195616

DF-26/06/2000-R

ZAU&v+b&YB

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

MIGP680427R32

NAME, DENOMINATION, FIRM NAME

MILKE GARCIA MARIA DEL PILAR

POPULATION REGISTER SOLE CODE

MIGP680427MDFLRL18

FOLIO

F 1190408

DF-24/05/2000-R

92cyLIgcwE9

SAT

SHCP

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

SEMD590401U94

NAME, DENOMINATION, FIRM NAME

SERVITJE MONTULL DANIEL JAVIER

POPULATION REGISTER SOLE CODE

SEMD590401HDFRNN05

FOLIO

F 1128425

DF-04/11/99-R

RynAHHq+Luz

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

SERVITJE MONTULL DANIEL JAVIER

ADDRESS: PROL P DE LA REFORMA

1000

PROL P. DELA REFORMA/1000/DESARROLLO STA FE/A

OBREGON DF/ A Y B 01210

TAXPAYER FEDERAL REGISTRATION CODE: SEMD590401U94

POPULATION REGISTER SOLE CODE:

SEMD590401HDFRNN05

TAX COLLECTION LOCAL ADMINISTRATION: NORTH OF F.D.

ACTIVITY:

SERVICE OF HOUSING LEASING

REGISTER STATUS:

ACTIVE

REGISTRATION DATE:

1919/01/01

DATE OF START OF OPERATIONS: 1919/01/01

OBLIGATIONS:

CODE DESCRIPTION FROM 5189 Partners or shareholders of Corporations (Partners or Shareholders) 1999/07/01 549 Lessor or sublessor of buildings for business activities (Lease Regime) 1991/07/12 **A**2 IMPAC (Exempt) 1999/07/01 V1 1991/07/12 VAT (Taxed)

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 1999/11/04 3276393

INCREASE OF OBLIGATIONS 1999/09/03 3211(illegible)

NATURAL PERSON REGISTRATION illegible/01/01 (illegible)

MEXICO, FEDERAL DISTRICT, NOVEMBER 4, 1999

TAX COLLECTION LOCAL ADMINISTRATOR
FOR THE NORTH OF FEDERAL DISTRICT
(signature)

C.P. HECTOR FRANCO JIMENEZ

SHCP SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

SESL181120JN3

NAME, DENOMINATION, FIRM NAME

SERVITJE SENDRA LORENZO

POPULATION REGISTER SOLE CODE

SESL181120HDFRNR07

FOLIO

F 1399527

DF-09/11/99-R

7FkCuM0BVTZ

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

SERVITJE SENDRA LORENZO

ADDRESS: AV COYOACAN ANGEL URRAZA Y MATIAS ROMERO

924

AV COYOACAN ANGEL URRAZA Y MATIAS ROMERO/924//DEL

VALLE/MEXICO DF 0310

TAXPAYER FEDERAL REGISTRATION CODE: SESL181120JN3

POPULATION REGISTER SOLE CODE:

SESL181120HDFRNR07

TAX COLLECTION LOCAL ADMINISTRATION: SOUTH OF F.D.

ACTIVITY: CONSULTING SERVICES CORPORATION ADMIN. ORGAN.

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1990/10/02

DATE OF START OF OPERATIONS: 1979/07/16

OBLIGATIONS:

CODE	DESCRIPTION	FROM
5189	Partners or shareholders of	
	Corporations (Partner or Shareholder)	1999/07/01
5113	Incomes from sporadic exchange rate	
	earnings and interests (regime of	
	the other incomes)	1990/01/01
A2	IMPAC (Exempt)	1999/07/01

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 1999/07/01 4049033

INCREASE OF OBLIGATIONS 1999/11/09 4049038

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 1999/09/27 4001378

MEXICO, FEDERAL DISTRICT, NOVEMBER 9, 1999

TAX COLLECTION LOCAL ADMINISTRATOR
FOR THE SOUTH OF FEDERAL DISTRICT
(signature)

LIC. RUBEN SALVADOR CORTES YA&EZ

FOLIO

A 0 4 7 7 3 8 8

A 0477388

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

INCOME UNDERSECRETARIAT

FISCAL IDENTIFICATION CERTIFICATE

SEMC4503268Z2

TAXPAYER FEDERAL REGISTER CODE

SERVITJE MONTULL

NAME

MA CARMEN

1990

illegible

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

INCOME UNDERSECRETARIAT

FISCAL IDENTIFICATION CERTIFICATE

SEMP4610159N7

TAXPAYER FEDERAL REGISTER CODE

SERVITJE MONTULL MARIA

NAME

DEL PILAR

1992

00 01/11 MAR 17:26 [# TX/RX 8887] 001

SHCP SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

SEML4809212KA

NAME, DENOMINATION, FIRM NAME

SERVITJE MONTULL MARIA LUISA EUGENIA

POPULATION REGISTER SOLE CODE

SEML480921MDFRNS09

FOLIO

G 1304820

DF-25/11/1999-R

3cqGtSi95+p

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

SERVITJE MONTULL MARIA LUISA EUGENIA

ADDRESS: AV COYOACAN ANGEL URRAZA Y MATIAS ROMERO

924

COL. DEL VALLE

TAXPAYER FEDERAL REGISTRATION CODE: SEML4809212KA

POPULATION REGISTER SOLE CODE:

SEML480921MDFRNS09

FROM

TAX COLLECTION LOCAL ADMINISTRATION: SOUTH OF F.D.

ACTIVITY: COPROPRIETARY

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1968/07/01

CODE DESCRIPTION

DATE OF START OF OPERATIONS: 1968/07/01

OBLIGATIONS:

0022		
A2	IMPAC Exempt	1999/07/01
016	Other obligations Operations with	
	clients and suppliers	1999/03/01
5113	Incomes from sporadic exchange rate	
	earnings or interests	1968/07/01
5189	Partners or shareholders of	
	Corporations	1999/07/01
540	Employees obliged to present an	
	annual tax report	1968/07/01
549	Lessor or sublessor of buildings	
	for business activities	1968/07/01

564

Business activity

1999/03/01

V1

VAT Taxed

1968/07/01

PROCEDURES CONDUCTED

FILING DATE

PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 1999/11/25

4067046

INCREASE OF OBLIGATIONS

1999/08/25

3981980

INCREASE OF OBLIGATIONS 1999/03/29

3829284

NATURAL PERSON REGISTRATION 1968/07/01

2364320

MEXICO, FEDERAL DISTRICT, NOVEMBER 25, 1999

TAX COLLECTION LOCAL ADMINISTRATOR

FOR SOUTH OF THE FEDERAL THE

DISTRICT

(signature)

00011911826866

LIC. RUBEN SALVADOR CORTES YA&EZ

FOLIO

A 0 1 6 2 5 2

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

INCOME UNDERSECRETARIAT

FISCAL IDENTIFICATION CERTIFICATE

SEMC5003244L6

TAXPAYER FEDERAL REGISTER CODE

SERVITJE MONTULL

NAME

CECILIA

1990

FOLIO

TAXATION ADMINISTRATION

E 0 7 4 0 1 7 2

E 1338212

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

INCOME UNDERSECRETARIAT

FISCAL IDENTIFICATION CERTIFICATE

SEML520116KJ8

TAXPAYER FEDERAL REGISTER CODE

SERVITJE MONTULL

NAME, DENOMINATION, FIRM NAME

MARIA LUCILA ISABEL

19/07/96

txZEYB0qvIB

SHCP SAT

SERVICE OF TAXATION ADMINISTRATION

SECRETARIAT OF TREASURY AND PUBLIC CREDIT

FISCAL IDENTIFICATION CERTIFICATE

TAXPAYER FEDERAL REGISTER CODE

SEME 540118963

NAME, DENOMINATION, FIRM NAME

SERVITJE MONTULL MARIA ELENA VICTORIA

POPULATION REGISTER SOLE CODE

SEME540118MDFRNL01

FOLIO

F 1381893

DF-27/09/99-R

1&v9r500iAs

REGISTRATION IN THE TAXPAYER FEDERAL REGISTER RFC-1

THE TAX ADMINISTRATION SERVICE INFORMS YOU OF THE TAXPAYER

FEDERAL REGISTER THAT HAS BEEN ASSIGNED TO YOU BASED ON THE

INFORMATION GIVEN BY YOU. SAID INFORMATION HAS BEEN RECORDED

AS FOLLOWS:

NAME, DENOMINATION, FIRM NAME:

SERVITJE MONTULL MARIA ELENA VICTORIA

ADDRESS: AV COYOACAN ANGEL URRAZA Y MATIAS ROMERO

924

COL. DEL VALLE

TAXPAYER FEDERAL REGISTRATION CODE: SEME540118963

POPULATION REGISTER SOLE CODE: SEME540118MDFRNL01

TAX COLLECTION LOCAL ADMINISTRATION: SOUTH OF F.D.

ACTIVITY: EDUCATION REMUNERATED SERVICES AT VARIOUS LEVELS

REGISTER STATUS: ACTIVE

REGISTRATION DATE: 1988/02/01

DATE OF START OF OPERATIONS: 1988/02/01

OBLIGATIONS:

CODE DESCRIPTION

CODE	DESCRIPTION	11(011
5189	Partners or shareholders of	
	Corporations (Partners or Shareholders)	1999/07/01
541	Usual Fees (Fees regimen)	1988/02/01
549	Lessor or sublessor of buildings	
	for business activities (Lease Regime)	1992/01/29
A2	IMPAC Exempt	1999/07/01
V1	VAT Taxed	1988/02/01

PROCEDURES CONDUCTED FILING DATE PROCEDURE FOLIO

RE-ISSUE OF FISCAL

IDENTIFICATION CERTIFICATE 1999/09/27 4001043

TRADEMARK
REEL: 002821 FRAME: 0772

FROM

INCREASE OF OBLIGATIONS 1999/08/25 1981983

NATURAL PERSON REGISTRATION 1988/02/01 2364318

MEXICO, FEDERAL DISTRICT, SEPTEMBER 27, 1999

TAX COLLECTION LOCAL ADMINISTRATOR

OF THE SOUTH OF THE FEDERAL DISTRICT

(signature)

ACT. JUAN JESUS ORTIZ MUÑOZ

(overleaf)

I, ARMANDO GALVEZ PEREZ ARAGON, Notary Public Number One Hundred and Three of the Federal District, CERTIFY: That this photocopy on forty-nine pages of which the first forty-eight are sealed and marked by me and the last one is signed at the bottom, is a true and correct reproduction of its original against which it was compared, as is recorded in record number twenty-one thousand nine hundred and six, in the book of record number twenty-one of comparisons under my responsibility, on this same date. — I certify.

Mexico, Federal District, on the $13^{\rm th}$ day of January of the year two thousand and three.

(signature)

RECORDED: 09/09/2003

(seal of ARMANDO GALVEZ PEREZ ARAGON, NOTARY PUBLIC NUMBER 103 OF THE FEDERAL DISTRICT)

(seal of the Bar of Notary Public of the Federal District Number AA11575925)