04-16-1999

FORM PTO-1618A Expires 06/30/99 OMB 0651-0027

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Conveying Party  Mark if additional names of conveying parties attached  Execution Date Month Day Year
Name Thrive Partners 11061998
Formerly
Individual X General Partnership Limited Partnership Corporation Association
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Receiving Party  Mark if additional names of receiving parties attached
Name Thrive Partners, L.L.C.
DBA/AKA/TA
Composed of
Address (line 1) 221 Main Street
Address (line 2) Suite 480
Address (line 3) San Francisco California 94105
City State/Country If document to be recorded is an assignment and the receiving party is
Corporation Association not domiciled in the United States, an appointment of a domestic representative should be attached.
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### State of Delaware

## Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF
DELAWARE DO HEREBY CERTIFY THAT THE ATTACHED IS A TRUE AND
CORRECT COPY OF THE CERTIFICATE OF CONVERSION OF A DELAWARE
GENERAL PARTNERSHIP TO A DELAWARE LIMITED LIABILITY COMPANY OF
"THRIVE PARTNERS", CHANGING ITS NAME FROM "THRIVE PARTNERS" TO
"THRIVE PARTNERS, L.L.C." FILED IN THIS OFFICE ON THE SIXTH DAY
OF NOVEMBER, A.D. 1998, AT 1 O'CLOCK P.M.

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(Signature of person mailing paper or fee)

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Edward J. Freel, Secretary of State

9664308

**AUTHENTICATION:** 

04-01-99

DATE:

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## Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE DO HEREBY CERTIFY THAT THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF FORMATION OF "THRIVE PARTNERS, L.L.C." FILED IN THIS OFFICE ON THE THE SIXTH DAY OF NOVEMBER, A.D. 1998, AT 1 O'CLOCK P.M.

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Edward J. Freel, Secretary of State

2963813 8100V **AUTHENTICATION:** 

9664308

DATE:

04-01-99

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#### THRIVE PARTNERS

#### CERTIFICATE OF CONVERSION TO A LIMITED LIABILITY COMPANY

The undersigned, in order to convert from a general partnership formed under the Delaware Uniform Partnership Act into a limited liability company formed under the Delaware Limited Liability Company Act, as amended, pursuant to Section 18-214 of the Delaware Limited Liability Company Act, hereby certifies as follows:

Section I. Date and Jurisdiction of Creation. Thrive Partners is a general partnership formed under the Delaware Uniform Partnership Act on January 1, 1996.

Section II. Name of Partnership. The name of the partnership immediately prior to the filing of this certificate is Thrive Partners.

Section III. Name of Limited Liability Company. The name of the limited liability company as set forth in its Certificate of Formation is Thrive Partners, L.L.C.

IN WITNESS WHEREOF, the undersigned certifies to the best of its knowledge and belief that the facts stated herein are true as of November

THRIVE PARTNERS

Dan Orum

President

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(Signature of person mailing paper of fee)

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### THRIVE PARTNERS, L.L.C.

### CERTIFICATE OF FORMATION

The undersigned, in order to form a limited liability company under the Delaware Limited Liability Company Act, as amended, hereby certifies as follows:

Section I. Name. The name of the limited liability company is Thrive Partners, L.L.C. (the "Company").

Section II. Registered Office and Registered Agent. The address of the Company's registered office in the State of Delaware is 1209 Orange Street, Wilmington, New Castle County, DE 19801. The name of the Company's registered agent at such office is The Corporation Trust Company.

Section III. <u>Limitation of Liability of Members and Managers</u>. The debts, obligations and liabilities of the Company, whether arising in tort, contract or otherwise, shall be solely the debts, obligations and liabilities of the Company, and no Member or Manager of the Company shall be obligated personally for any such debt, obligation or liability of the Company solely by reason of being a Member or acting as a Manager of the Company. A Manager of the Company shall, to the maximum extent permitted by the laws of Delaware, have no personal liability to the Company or its Members for monetary damages for breach of fiduciary duty as a Manager, provided that this provision shall not eliminate or reduce the liability of a Manager in any case where such elimination or reduction is not permitted by law.

IN WITNESS WHEREOF, the undersigned certifies to the best of his knowledge and belief that the facts stated herein are true as of November 6, 1998.

Organizer:

Dan Orum

Date of Deposit April 5,1999

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