TRADEMARK ASSIGNMENT COVER SHEET

Electronic Version v1.1 Stylesheet Version v1.2

ETAS ID: TM482617

SUBMISSION TYPE:	NEW ASSIGNMENT	
NATURE OF CONVEYANCE:	MERGER	
EFFECTIVE DATE:	03/30/2018	

CONVEYING PARTY DATA

Name	Formerly	Execution Date	Entity Type
Mphasize, LLC		03/07/2018	Limited Liability Company: CONNECTICUT

RECEIVING PARTY DATA

Name:	Digitas, Inc.
Street Address:	33 Arch Street
City:	Boston
State/Country:	MASSACHUSETTS
Postal Code:	02110
Entity Type:	Corporation: MASSACHUSETTS

PROPERTY NUMBERS Total: 1

Property Type	Number	Word Mark
Registration Number:	3680918	MPHASIZE

CORRESPONDENCE DATA

Fax Number:

Correspondence will be sent to the e-mail address first; if that is unsuccessful, it will be sent using a fax number, if provided; if that is unsuccessful, it will be sent via US Mail.

Phone: 7733200593

Email: tmdocket@culhanemeadows.com

Correspondent Name: Angela M Washelesky

Address Line 1: 4249 N Kolmar Ave, Suite 101 Address Line 4: Chicago, ILLINOIS 60641

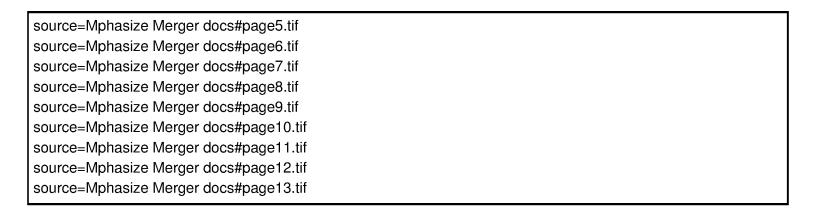
NAME OF SUBMITTER:	Angela Washelesky
SIGNATURE:	/Angela Washelesky/
DATE SIGNED:	07/19/2018

Total Attachments: 13

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MPHASIZE, LLC

CONSENT IN LIEU OF MEETING OF THE MANAGEMENT BOARD

The undersigned, being all of the members of the Management Board of Mphasize, LLC, a Connecticut limited liability company (the "Company"), hereby waive any and all notice, and unanimously consent, pursuant to Section 8 of the Company's Third Amended & Restated Limited Liability Company Operating Agreement (the "Agreement"), to the adoption of the following resolutions:

Merger into Digitas, Inc.

WHEREAS, the Company and *Digitas, Inc.*, a Massachusetts corporation ("Digitas"), provide complementary services to their clients; and both are indirect wholly-owned subsidiaries of Publicis Groupe S.A., a French *société anonyme* ("Publicis").

WHEREAS, in furtherance of Publicis' initiative of combining the operations of its subsidiaries having complementary service offerings to achieve certain efficiencies, the business, financial, and legal advisors of the Company and Digitas have recommended that the Management Board consider the advisability of merging the Company with and into Digitas effective as of 6:00 p.m. EDT on March 30, 2018, in accordance with the terms of a Plan of Merger (the "Merger").

WHEREAS, the Management Board has considered the advisability of the Merger.

RESOLVED, that the Merger is deemed advisable in the judgment of the Management Board, in order that Digitas may assume any and all of the property, assets, rights, powers, and privileges of the Company, and may be liable for any and all of the debts and obligations of the Company.

RESOLVED, that the duly elected officers of the Company and persons designated by them (the "Authorized Officers") are hereby authorized and directed by the Management Board to sign and file any and all documents, and take any and all further actions, necessary to effect and record the Merger.

RESOLVED, that all acts and actions taken by the Authorized Officers prior to the date hereof relative to putting into effect the intent and purpose of the foregoing resolutions are hereby ratified, confirmed, and approved in all respects.

Mphasize, LLC Management Board Meeting / Signature Page Consent to merger with & into Digitas, Inc.

This Consent in Lieu of Meeting may be executed in counterparts by the Management Board, each of which counterpart when so executed will be deemed to be an original and all of which taken together will constitute one and the same Consent. This Consent shall become binding when the counterparts, taken together, shall bear the signature of all those identified as signatories. Delivery of an executed counterpart via telephone facsimile or electronic mail transmission will be effective as delivery of a manually executed counterpart, provided that the original follows within five (5) business days.

IN WITNESS WHEREOF, this Consent in Lieu of 2018.	f Meeting is signed as of the 7th day of March,
all-	
Sunil Garga	Alan M. Wexler

Mphasize, LLC Management Board Meeting / Signature Page Consent to merger with & into Digitas, Inc.

This Consent in Lieu of Meeting may be executed in counterparts by the Management Board, each of which counterpart when so executed will be deemed to be an original and all of which taken together will constitute one and the same Consent. This Consent shall become binding when the counterparts, taken together, shall bear the signature of all those identified as signatories. Delivery of an executed counterpart via telephone facsimile or electronic mail transmission will be effective as delivery of a manually executed counterpart, provided that the original follows within five (5) business days.

IN WITNESS WHEREOF, this Consent in Lieu of Meeting is signed as of the 7^{th} day of March, 2018.

Sunil Garga

Alan M. Wexler

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MPHASIZE, LLC

CONSENT IN LIEU OF MEMBERS MEETING

The undersigned, being the sole Member of Mphasize, LLC, a Connecticut limited liability company (the "Company"), hereby waives any and all notice, and consents, pursuant to Section 8 of the Company's Third Amended & Restated Limited Liability Company Operating Agreement (the "Agreement"), to the adoption of the following resolutions:

Merger into Digitas, Inc.

<u>WHEREAS</u>, the Company and *Digitas*, *Inc.*, a Massachusetts corporation ("Digitas"), provide complementary services to their clients; and both are indirect wholly-owned subsidiaries of Publicis Groupe S.A., a French *société anonyme* ("Publicis").

<u>WHEREAS</u>, in furtherance of Publicis' initiative of combining the operations of its subsidiaries having complementary service offerings to achieve certain efficiencies, the business, financial, and legal advisors of the Company and Digitas have recommended that the Member consider the advisability of merging the Company with and into Digitas effective as of 6:00 p.m. EDT on March 30, 2018, in accordance with the terms of a Plan of Merger (the "Merger").

WHEREAS, the Member has considered the advisability of the Merger.

RESOLVED, that for good and valuable consideration, the sufficiency of which is hereby acknowledged, the Member hereby consents to surrendering all of its membership interests in the Company for cancellation, as a requisite step to consummating the Merger.

RESOLVED, that the Merger is deemed advisable in the judgment of the Member, in order that Digitas may assume any and all of the property, assets, rights, powers, and privileges of the Company, and may be liable for any and all of the debts and obligations of the Company.

RESOLVED, that the duly elected officers of the Company and persons designated by them are hereby authorized and directed to take any and all actions that they deem necessary, appropriate, or advisable to carry out the intent and purpose of the foregoing Resolutions.

Mphasize, LLC

Members Meeting / Signature Page

Re: Consent to merger with & into Digitas, Inc.

IN WITNESS WHEREOF, this Consent in Lieu of Meeting is signed as of the 7^{th} day of March, 2018.

SAPIENT CORPORATION

By:

John R. Spitzig, Vice President

DIGITAS, INC.

CONSENT IN LIEU OF MEETING OF THE BOARD OF DIRECTORS

The undersigned, being all of the Directors of Digitas, Inc., a Massachusetts corporation (the "Company"), hereby waive any and all notice, and unanimously consent, pursuant to Section 8.21 of Chapter 156D of the General Laws of the Commonwealth of Massachusetts, to the adoption of the following resolutions:

Merger with Mphasize, LLC

<u>WHEREAS</u>, the Company and *Mphasize*, *LLC*, a Connecticut limited liability company ("Mphasize"), provide complementary services to their clients; and both are indirect wholly-owned subsidiaries of Publicis Groupe S.A., a French société anonyme ("Publicis").

<u>WHEREAS</u>, in furtherance of Publicis' initiative of combining the operations of its subsidiaries having complementary service offerings to achieve certain efficiencies, the business, financial, and legal advisors of the Company and Mphasize have recommended that the Directors consider the advisability of merging Mphasize with and into the Company effective as of 6:00 p.m. EDT on March 30, 2018, in accordance with the terms of a Plan of Merger (the "Merger").

WHEREAS, the Directors have considered the advisability of the Merger.

RESOLVED, that the Merger is deemed advisable in the judgment of the Directors, in order that the Company may assume any and all of the property, assets, rights, powers, and privileges of Mphasize, and may be liable for any and all of the debts and obligations of Mphasize.

RESOLVED, that the duly elected officers of the Company and persons designated by them (the "Authorized Officers") are hereby authorized and directed by the Directors to sign Articles of Merger for purposes of carrying out the Merger pursuant to Section 11.06 of Chapter 156D of the General Laws of the Commonwealth of Massachusetts; cause it to be filed and recorded in all other jurisdictions where the Company and/or Mphasize is registered to do business; and take any and all further actions, and sign and cause to be filed any and all further documents, necessary to effect and record the Merger.

RESOLVED, that all acts and actions taken by the Authorized Officers prior to the date hereof relative to putting into effect the intent and purpose of the foregoing resolutions are hereby ratified, confirmed, and approved in all respects.

Digitas, Inc.
Directors Meeting / Signature Page
Consent to merger with Mphasize, LLC

This Consent in Lieu of Meeting may be executed in counterparts by the Directors, each of which counterpart when so executed will be deemed to be an original and all of which taken together will constitute one and the same Consent. This Consent shall become binding when the counterparts, taken together, shall bear the signature of all those identified as signatories. Delivery of an executed counterpart via telephone facsimile or electronic mail transmission will be effective as delivery of a manually executed counterpart, provided that the original follows within five (5) business days.

IN WITNESS WHEREOF, this Consent in Lieu of Meeting is signed as of the 7th day of March, 2018.

Michael Kahn

Stephen King

Digitas, Inc.
Directors Meeting / Signature Page
Consent to merger with Mphasize, LLC

This Consent in Lieu of Meeting may be executed in counterparts by the Directors, each of which counterpart when so executed will be deemed to be an original and all of which taken together will constitute one and the same Consent. This Consent shall become binding when the counterparts, taken together, shall bear the signature of all those identified as signatories. Delivery of an executed counterpart via telephone facsimile or electronic mail transmission will be effective as delivery of a manually executed counterpart, provided that the original follows within five (5) business days.

	onsent in Lieu of Meeting is signed as	of the 7th day of March
2018.	A.	K
Michael Kahn	Stephen King	

PLAN OF MERGER

This Plan of Merger is made as of the 7th day of March, 2018 by and between:

DIGITAS, INC., a corporation duly organized and existing under the laws of the Commonwealth of Massachusetts (hereinafter "Digitas"), and

MPHASIZE, LLC, a limited liability company duly organized and existing under the laws of the State of Connecticut (hereinafter "Mphasize").

Digitas and Mphasize provide complementary services to their clients. The parties wish to simplify their structure by means of a merger of Mphasize with and into Digitas. For and in consideration of the premises and mutual covenants contained herein, the parties hereby agree as follows:

FIRST: Mphasize shall merge with and into Digitas, and upon the effective date of such merger as hereinafter specified, Mphasize shall cease to exist and shall no longer exercise its rights, powers, and privileges, subject to the laws of the State of Connecticut, being its state of formation. Digitas shall assume any and all of the property, assets, rights, powers, and privileges of Mphasize and shall be liable for any and all of the debts and obligations of Mphasize.

SECOND: The existing membership interests of Mphasize shall be canceled, and the paid-in capital of Mphasize shall be eliminated as of the effective date of the merger.

<u>THIRD:</u> The state of incorporation of Digitas shall be and remain the Commonwealth of Massachusetts as of the effective date of the merger.

FOURTH: The name of Digitas shall be and remain "Digitas, Inc." as of the effective date of the merger.

<u>FIFTH</u>: All provisions of the existing Certificate of Incorporation of Digitas, on file in the Commonwealth of Massachusetts, shall be and remain the Certificate of Incorporation of Digitas as of the effective date of the merger.

SIXTH: The incumbent officers and directors of Digitas shall be and remain the officers and directors of Digitas as of the effective date of the merger.

SEVENTH: The merger shall be effective as of 6:00 p.m. EDT on March 30, 2018.

EIGHTH: Digitas and Mphasize shall each take or cause to be taken all actions, and do or cause to be done all necessary things, to consummate and make effective the merger, subject, however, to the appropriate vote of the members, stockholders, and/or directors of each of the said parties as provided by law.

DIGITAS, INC.

John R. Spitzig

Vice President & Assistant Secretary

MPHASIZE, LLC

John R. Spitzig

Vice President & Assistant Secretary

MA SOC Filing Number: 201898007070 Date: 3/27/2018 2:32:00 PM 3/27/2018 2:28:31 PM From: To: 6176243891(2/5)

DF PC

The Commonwealth of Massachusetts

William Francis Galvin

Secretary of the Commonwealth
One Ashburton Place, Boston, Massachusetts 02108-1512

FORM MUST BE TYPED

Articles of Merger

FORM MUST BE TYPED

Involving Domestic Corporations,

Foreign Corporations or Foreign Other Entities

(General Laws Chapter 156D, Section 11.06; 950 CMR 113.37)

Exact n	ame, jurisdiction and date	of organization of each party to the merger:	
(1) EX	ACT NAME	(2) JURISDICTION	DATE OF ORGANIZATION
D	gitas, Inc.	Massachusetts	December 18, 2001
M	phasize, LLC	Connecticut	April 24, 2008
(3) The	e foreign corporation or oth	er entity ⊠is /□is not* authorized to conduct bus	iness in the Commonwealth.
(4) Exa	ct name of the surviving en	rity:Digitas, Inc.	
(5) Jur	isdiction under the laws of	which the surviving entity will be organized: <u>Mas</u>	ssachusetts
		the time and on the date approved by the Divisio of filling is specified: 6:00 p.m. EDT on March	
(7-8) F	or each domestic corporatio	n that is a party to the merger:**	
(ch	eck appropriate box)		
	The plan of merger was divided by G.L. Chapter 1	aly approved by the shareholders, and where requi 56D and the articles of organization.	red, by each separate voting group as pro-
Ol	₹		
	The plan of merger did n	ot require the approval of the shareholders.	
		nestic entity, foreign cotporation, or foreign other in corporation is organized and by its organization	

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^{*} Check appropriate box

^{**} Provide this information for each domestic corporation separately

- (10) Attach any amendment to articles of organization of the surviving entity, where the survivor is a domestic business corporation.
- (11) Attach the articles of organization of the surviving entity, where the survivor is a NEW domestic business corporation, including all the supplemental information required by 950 CMR 113.16.
- (12) State the executive office address of the surviving foreign other entity if such information is not on the public record in the foreign jurisdiction; 33 Arch Street, Boston, MA 02116

(number, street, city or town, state. zip code)

Signed l	ry:	(signa	ture of authorized individual)	
	Chairman of the board of directors	ς,		
	President,			
•	Other officer,			
	Court-appointed fiduciary,			
on this	264h	_day of	March	, 2018
Signed l	ry:	(signa	ture of authorized individual)	
	V			
	Chairman of the board of directors	Σ,		
	President,			
×	Other officer,			
	Court-appointed fiduciary,			
on this	36HV	day of	March	,2018

MA SOC Filing Number: 201898007070 Date: 3/27/2018 2:32:00 PM

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

March 27, 2018 02:32 PM

WILLIAM FRANCIS GALVIN

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Secretary of the Commonwealth