

## TRADEMARK ASSIGNMENT COVER SHEET

Electronic Version v1.1  
Stylesheet Version v1.2

ETAS ID: TM491113

<b>SUBMISSION TYPE:</b>	NEW ASSIGNMENT		
<b>NATURE OF CONVEYANCE:</b>	ENTITY CONVERSION		
<b>CONVEYING PARTY DATA</b>			
<b>Name</b>	<b>Formerly</b>	<b>Execution Date</b>	<b>Entity Type</b>
Cambridge Incubator Inc., The		02/26/2018	Corporation: DELAWARE
<b>RECEIVING PARTY DATA</b>			
<b>Name:</b>	Cambridge Incubator LLC, The		
<b>Doing Business As:</b>	CIC, Cambridge Innovation Center, CIC Global Holdings, C3		
<b>Street Address:</b>	One Broadway		
<b>Internal Address:</b>	14th Floor		
<b>City:</b>	Cambridge		
<b>State/Country:</b>	MASSACHUSETTS		
<b>Postal Code:</b>	02142		
<b>Entity Type:</b>	Limited Liability Company: DELAWARE		
<b>PROPERTY NUMBERS Total: 3</b>			
<b>Property Type</b>	<b>Number</b>	<b>Word Mark</b>	
<b>Serial Number:</b>	86479253	CIC	
<b>Serial Number:</b>	86479195	CIC	
<b>Serial Number:</b>	87699468	CAMBRIDGE INNOVATION CENTER	
<b>CORRESPONDENCE DATA</b>			
<b>Fax Number:</b>			
<i>Correspondence will be sent to the e-mail address first; if that is unsuccessful, it will be sent using a fax number, if provided; if that is unsuccessful, it will be sent via US Mail.</i>			
<b>Phone:</b>	617-758-4100		
<b>Email:</b>	compliance@cictr.com		
<b>Correspondent Name:</b>	The Cambridge Incubator, LLC		
<b>Address Line 1:</b>	One Broadway		
<b>Address Line 2:</b>	14th Floor		
<b>Address Line 4:</b>	Cambridge, MASSACHUSETTS 02142		
<b>NAME OF SUBMITTER:</b>	Geoffrey P. B. Mamlet		
<b>SIGNATURE:</b>	/Geoffrey P. B. Mamlet/		
<b>DATE SIGNED:</b>	09/24/2018		
<b>Total Attachments: 4</b>			

OP \$90.00 86479253

source=DE Certificate of Conversion from a Corporation to an LLC for The Cambridge Incubator, LLC#page1.tif  
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source=DE Certificate of Conversion from a Corporation to an LLC for The Cambridge Incubator, LLC#page3.tif  
source=DE Certificate of Conversion from a Corporation to an LLC for The Cambridge Incubator, LLC#page4.tif

# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THAT THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF CONVERSION OF A DELAWARE CORPORATION UNDER THE NAME OF "THE CAMBRIDGE INCUBATOR, INC." TO A DELAWARE LIMITED LIABILITY COMPANY, CHANGING ITS NAME FROM "THE CAMBRIDGE INCUBATOR, INC." TO "THE CAMBRIDGE INCUBATOR, LLC", FILED IN THIS OFFICE ON THE TWENTY-SIXTH DAY OF FEBRUARY, A.D. 2018, AT 2:54 O`CLOCK P.M.



  
Jeffrey W. Bullock, Secretary of State

3086074 8100V  
SR# 20181371094

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)


Authentication: 202213267  
Date: 02-26-18

**TRADEMARK**  
**REEL: 006456 FRAME: 0149**

STATE OF DELAWARE  
CERTIFICATE OF CONVERSION  
FROM A CORPORATION TO A  
LIMITED LIABILITY COMPANY PURSUANT TO  
SECTION 18-214 OF THE LIMITED LIABILITY ACT

- 1.) The jurisdiction where the Corporation first formed is Delaware.
- 2.) The jurisdiction immediately prior to filing this Certificate is Delaware.
- 3.) The date the corporation first formed is September 21, 1999.
- 4.) The name of the Corporation immediately prior to filing this Certificate is  
The Cambridge Incubator, Inc.
- 5.) The name of the Limited Liability Company as set forth in the Certificate of  
Formation is The Cambridge Incubator, LLC.

IN WITNESS WHEREOF, the undersigned have executed this Certificate on the  
26th day of February, A.D. 2018.

By:   
Authorized Person

Name: Timothy D. Rowe  
Print or Type

# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE DO HEREBY CERTIFY THAT THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF FORMATION OF "THE CAMBRIDGE INCUBATOR, LLC" FILED IN THIS OFFICE ON THE TWENTY-SIXTH DAY OF FEBRUARY, A.D. 2018, AT 2:54 O`CLOCK P.M.



  
Jeffrey W. Bullock, Secretary of State

3086074 8100V  
SR# 20181371094

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

Authentication: 202213267  
Date: 02-26-18

**TRADEMARK**  
**REEL: 006456 FRAME: 0151**

STATE of DELAWARE  
LIMITED LIABILITY COMPANY  
CERTIFICATE of FORMATION

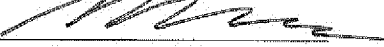
• **First:** The name of the limited liability company is The Cambridge Incubator, LLC

• **Second:** The address of its registered office in the State of Delaware is 1209 Orange Street in the City of Wilmington Zip Code 19801.

The name of its Registered agent at such address is The Corporation Trust Company.

• **Third:** (Insert any other matters the members determine to include herein.)

In Witness Whereof, the undersigned have executed this Certificate of Formation this 26th day of February, 2018.

By:   
Authorized Person(s)

Name: Timothy D. Rowe  
Typed or Printed